UNITED ARAB EMIRATES
MINISTRY OF FINANCE

Federal General Budget Annual Report

2026

Empowering the Future for Generations to Come

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1.1 Federal Budget Framework

Having evolved over the years to align with strategic and economic changes, the preparation of the federal budget in the UAE stands as a leading model of efficiency and effectiveness.

The Ministry implemented:

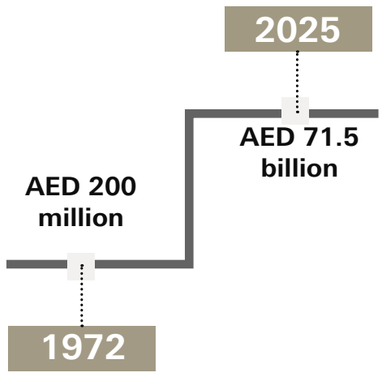
"The Line Item Budget" in 1972

and transitioned to

"Program and Performance-based Budgeting" in 2001

The Program and Performance-based Budgeting linked inputs (allocations) to outputs (objectives). In **2008**, the Ministry adopted the Medium-Term Budgeting System (three years) before transitioning to the five-year Zero-Based Budgeting System in **2017 (2017-2021)**.

This evolution underscores the Ministry's commitment to adopting global best practices and optimizing the efficient allocation of financial resources. This transformation has led to remarkable growth in the federal budget, which has increased more than **358-folds,** from **AED 200 million in 1972 to a projected AED 71.5 billion by 2025,** due to the strategic allocation of resources and the enhancement of spending efficiency. The implementation of the Zero-Based Budgeting System highlights the Ministry's commitment to efficiency by meticulously evaluating the cost of each activity, ensuring that funds are allocated according to actual priorities and preventing resource mismanagement. Furthermore, the adoption of a functional classification and automated system since **2014** has significantly improved transparency and accuracy, enhancing the Ministry's ability to monitor performance and identify areas for improvement.



The Federal Government is committed to the principles of transparency and accountability, structuring the budget process around five key stages: planning, preparation, review, approval, and execution. Together, these stages promote sustainable development across various sectors.

Planning

The Ministry of Finance issues a circular outlining the main features of the budget draft.

Preparation

The federal entities estimate their revenues and expenditures.

Review

The Ministry of Finance prepares an annual draft budget and submits it to the General Budget Committee for review.

Approval

The Cabinet approves the Federal General Budget and submits it to the Federal National Council for discussion and feedback. The Federal Supreme Council then approves the budget, which is issued by His Highness the President of the UAE.

Execution

Copies of the federal budget law are sent to all federal entities along with their respective budgets to begin execution.

1.2 Summary of Achievements and Objectives of National Initiatives

The United Arab Emirates, represented by the Federal Government, is dedicated to elevating its global standing by adopting a comprehensive strategic vision to empower future generations, in line with national objectives and **the UAE Vision 2071**.

This vision is based on the principles of:

Sustainability | **Innovation** | **Enhancing the Quality of Life for All Citizens and Residents**

It takes into account the growing regional and global challenges

The Federal Government remains committed to implementing ambitious initiatives to realize this vision through:

1. **Developing Infrastructure**
2. **Fostering Technological Innovation**
3. **Adopting Sustainable Practices to Preserve the Environment and Support the National Economy**

In this context, the Federal General Budget Annual Report outlines the key achievements and initiatives undertaken by the Federal Government to shape a prosperous future for both citizens and residents across various vital sectors. These efforts focus on delivering innovative and sustainable solutions to national challenges, driving economic growth, improving quality of life, ensuring the sustainability of resources for future generations, and achieving comprehensive development that addresses present needs while safeguarding the well-being of future generations.

Empowering the Future through Education

The Federal Government has achieved significant milestones in empowering future generations by enhancing education and ensuring access to the best educational opportunities. Initiatives have broadened higher education pathways for citizens, facilitating applications to prestigious global universities to boost citizens' competencies and capabilities. Additionally, the government has prioritized improving the quality of education in public schools by introducing future skills curricula designed to enhance students' practical and communication skills, equipping them for the demands of an evolving job market. Furthermore, the government has focused on generating large-scale employment opportunities for youth and providing robust support for their scientific research endeavors.

Empowering the Future through Economic Development

The government has achieved significant milestones in advancing investment, industry, and international relations. Efforts to attract investments include providing financial solutions to support local manufacturing and encouraging UAE companies to invest internationally, thereby strengthening economic ties abroad. To empower the future, the government has leveraged advanced technology and smart systems to facilitate seamless information exchange between investors and both governmental and private entities. This approach has created a more attractive investment environment and increased investor interest in the UAE. Notably, the streamlined process for obtaining the Golden Visa, supported by advanced technological systems, has resulted in **62.645 expatriates** receiving the visa. Innovation and technology remain top priorities, particularly in the industrial and labor sectors, driving positive impacts on economic development in the UAE. Initiatives include launching platforms with comprehensive databases for labor market policy analysis, enhancing company compliance oversight using artificial intelligence, and empowering workers through a multilingual smart platform that educates them on labor laws, raising awareness and protecting their rights. These measures have increased job opportunities, supported Emiratization, and ensured sustainable employment for citizens and residents alike. The government has also focused on maritime navigation and port infrastructure development. By adopting technological solutions to improve maritime services, exports have increased by 5.1%, while infrastructure enhancements have further strengthened the UAE's economic position.

Empowering the Future through Healthcare

The Federal Government has made remarkable strides in advancing the healthcare sector through innovative projects designed to enhance service quality and efficiency. These initiatives include strengthening disease monitoring systems, integrating smart health technologies, protecting patients from counterfeit medications, ensuring robust pharmaceutical product tracking, and preventing fraud. In its efforts to foster a culture of organ donation, the government has successfully facilitated the transplantation of human organs and tissues. Additionally, it has embraced a smart future by introducing virtual healthcare solutions, such as metaverse technology and telemedicine, achieving a 25.6% adoption rate for medical consultations. The deployment of robotic pharmacies in five hospitals has significantly reduced waiting times and improved operational efficiency. Furthermore, the integration of artificial intelligence in diagnostic imaging has greatly enhanced the accuracy of detecting conditions such as breast cancer and tuberculosis.

Empowering the Future through Environmental Sustainability

In line with the government's commitment to environmental sustainability, numerous initiatives have been implemented to preserve the environment and reduce carbon emissions. Efforts to enhance water and energy efficiency in Federal Government buildings have led to a **25% reduction in consumption.** The government has also prioritized empowering the agriculture and food sector, achieving **50%** sustainability among startups specializing in sustainable agriculture. This milestone has been realized through support provided to **40 entrepreneurs in partnership with 40 private sector entities** specializing in agricultural business management.

Empowering the Future through Infrastructure Development

The government has achieved significant milestones in enabling future infrastructure, driving digital transformation, and supporting various economic sectors. One key accomplishment is the UAE Digital Map initiative, an interactive platform designed to improve urban planning that has reached a **100%** completion rate. Additionally, efforts to develop government buildings and enhance energy efficiency are underway, leading to optimized expenditures. To improve road infrastructure, several federal road construction and enhancement projects are currently in progress. These initiatives aim to reduce traffic congestion and improve road quality by constructing new intersections and adding extra lanes, with a total investment of **AED 758 million.** In the water management sector, the ministry's plan for **2024–2025** includes projects focused on dam maintenance to enhance efficiency and prolong the lifespan of existing dams, supporting the country's goal to harvest a billion cubic meters of water. In the housing sector, the Sheikh Zayed Housing Program continues to make strides in providing housing solutions for citizens, contributing to sustainability, and improving service quality. The government also supports strategic economic sectors by offering facilities and incentives to enhance competitiveness in priority areas. The National Portal for Advanced Solutions has been established to foster connections between the government and the private sector and promote innovative solutions. Furthermore, the technical system infrastructure has been upgraded to align with the requirements of digital transformation, streamline procedures, and enhance performance efficiency. These improvements aim to enrich the quality of life for all citizens and residents.

Empowering the Future through Entertainment, Culture, and Community

The United Arab Emirates aims to enhance the quality of life for all citizens and residents through a range of comprehensive initiatives across various sectors. In the social development sector, key projects focus on providing housing for citizens and promoting family stability, including the launch of a platform for pre-marriage counseling. In the sports sector, the government is committed to fostering a sports culture among students, identifying talents, and empowering future sports leaders. Efforts to strengthen national identity include supporting performing arts, promoting values of tolerance, and preserving architectural heritage through the implementation of mosque standards. Additionally, in the judicial sector, the "One-Day Justice" system has been introduced to expedite the resolution of legal disputes efficiently. Furthermore, the country seeks to enhance transparency in donations through an innovative endowment donation system, promoting social solidarity and sustainable development.

Empowering the Future through Space

The Federal Government has played a key role in advancing the space sector, driving innovation and inspiring future generations and enriching space-related educational programs. Its efforts have created new job opportunities and supported environmental sustainability via satellite-based Earth observation to address issues like climate change. The government has also formed partnerships with leading international space agencies, such as NASA, JAXA, and Roscosmos, as well as agencies in Saudi Arabia, India, and Bahrain, fostering collaboration in space research and policy development. The UAE Space Agency's involvement in global organizations such as the International Space Exploration Committee, the United Nations Committee on the Peaceful Uses of Outer Space (COPUOS), and the Group on Earth Observations (GEO), etc.

Empowering the Future through Security and Safety

The UAE is committed to enhancing security and safety through various initiatives focused on developing advanced security systems and enhancing the responsiveness of government agencies to contemporary security challenges. These initiatives include the implementation of smart systems and platforms that enable efficient reporting of issues and complaints, resulting in quicker response times. They seek to enhance coordination between security and judicial authorities through the integration of modern technology. Furthermore, these smart systems and platforms are designed to reduce accident rates by **70%** by utilizing smart alert systems, which aim to enhance traffic safety. Overall, these measures are intended to protect both citizens and residents, ensuring a safe and secure environment for everyone.

1.3 Budget Overview

22 Ministries — **Number of Entities = 54** — **32 Independent Entities**

2024			2025		
Revenues	Expenditures	Surplus	Revenues	Expenditures	Financial Balance
AED 65.7 billion	AED 64.1 billion	AED 1.6 billion	AED 71.5 billion	AED 71.5 billion	

Revenues

The expenditures for the fiscal year 2025 are projected to reach approximately AED 71.5 billion, reflecting a 9% increase compared to the 2024 budget. This growth aligns with the Federal Government's strategic focus on diversifying revenue streams to enhance the provision of government services.

Expenditures

The estimated expenditures for the fiscal year 2025 are approximately AED 71.5 billion, reflecting a 11.6% increase compared to the 2024 budget. This rise highlights the UAE's commitment to an expansive spending strategy that prioritizes promising sectors, infrastructure development, and community advancement.

Financial Balance

The 2025 federal general budget estimates are projected to achieve a full balance between revenues and expenditures compared to previous years, reflecting the ecomony's strength and sustainability. Such balance reinforces the country's ability to direct its resources towards vital sectors such as education, health, and infrastructure. It also supports its efforts to achieve a sustainable development by investing in projects that ensure the well-being of current generations and empower future ones.

1.4 Public Debt Management Overview

The UAE government remains steadfast in its commitment to financial sustainability, consistently achieving balanced budgets without resorting to debt issuance to cover deficits.

The visionary leadership has undertaken strategic measures, including:

- Issuing T-Bonds and T-Sukuk **in AED**
- Launching International Bond Programs **in USD**

These initiatives aim to:

1. **Advance the UAE's ambitious vision to develop its financial markets**
2. **Position the UAE as a leading financial hub both regionally and globally by diversifying funding sources and attracting international investors.**

The T-Bonds and T-Sukuk programs play a crucial role in developing the local debt market. These initiatives contribute to creating a robust yield curve in AED, providing a risk-free benchmark that supports local financing operations for both the financial and private sectors. Furthermore, the international bonds program aims to position the UAE as a leading financial hub both regionally and globally by diversifying funding sources and attracting international investors.

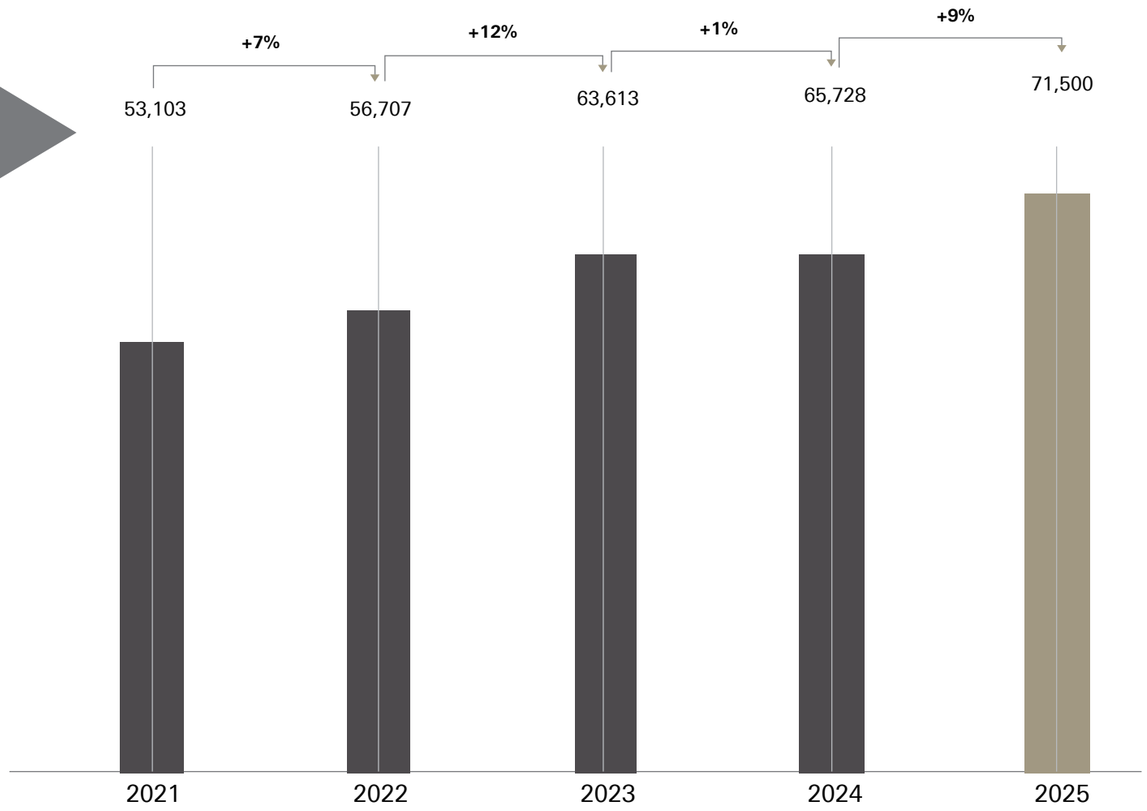
02

Financial Overview of the Budget

- 2.1 Revenue Streams of the Federal Government and Collection Mechanism
- 2.2 Expenditures
- 2.3 Deficit\Surplus

2.1 Revenue Streams of the Federal Government and Collection Mechanism

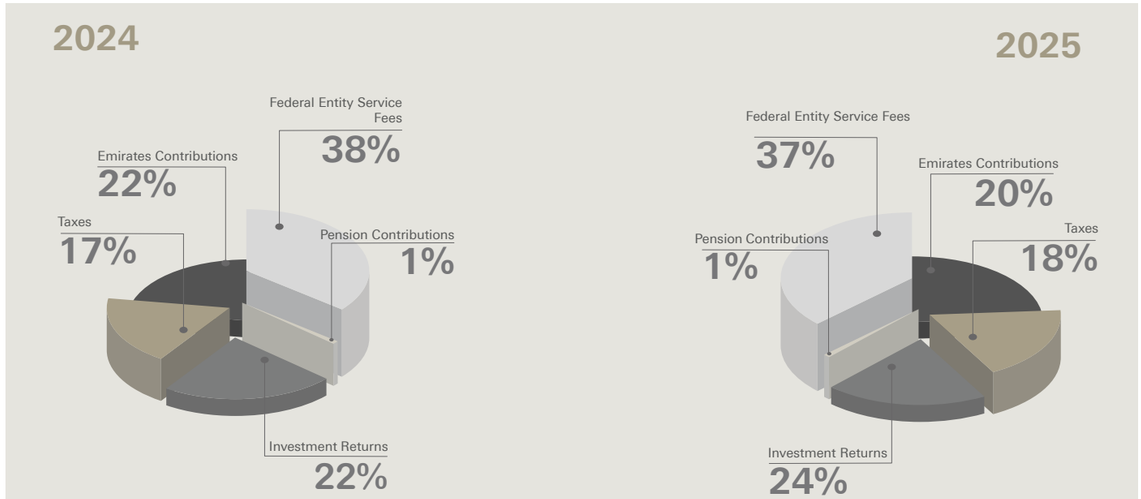
The Federal Government of the United Arab Emirates has implemented initiatives to increase both annual and projected revenues, as part of the UAE Vision that highlights the resilience of the national economy and its ability to finance development projects. Financial policies focus on optimizing government revenue management and streamlining the collection process, ensuring the delivery of high-quality services while improving the overall experience for citizens and residents. In line with its goal to diversify revenue streams, the estimated revenues of the Federal Government for the fiscal year 2025 is projected at approximately AED 71.5 billion, reflecting a 9% increase compared to the fiscal year 2024, as outlined in the Total Approved Revenue as per the Budget Law. This growth is attributed to an increase in federal service fees, higher investment returns, and taxes. Additionally, the supplementary budget for fiscal year 2024 has boosted total public revenue to AED 68.4 billion.



2.1.1 Revenue Streams

The estimated revenue streams for the fiscal year 2025 in the Federal Government are classified as follows:

- Federal Entity Service Fees
- Investment Returns
- Emiratse Contributions
- Taxes
- Pension Contributions



Federal service fees represent the largest share of total revenues, amounting to **AED 26.29 billion** by **2025**, an increase from **AED 24.83 billion** in **2024**. These fees are a key source of self-generated revenue for federal entities. Investment returns represent the second-largest revenue stream, estimated at **AED 17.49 billion** by **2025**. These returns primarily stem from the profits of the Central Bank and the Emirates Integrated Telecommunications Company "Du." The contributions of Abu Dhabi and Dubai emirates are estimated at **AED 14.61 billion**, being cash and service contributions. Estimated tax revenues for **2025** stand at **AED 12.64 billion**, reflecting a **12%** increase compared to **2024**; with VAT contributing by **AED 11.33 billion** and Excise Tax by **AED 1.31 billion**. Moreover, pension contributions are projected to generate **AED 470 million** in revenues for the fiscal year 2025. (Appendix - Table 2.1.1)

AED 26.29 billion
Federal Service Fees

AED 17.49 billion
Investment Returns

AED 470 million
Pension Contributions

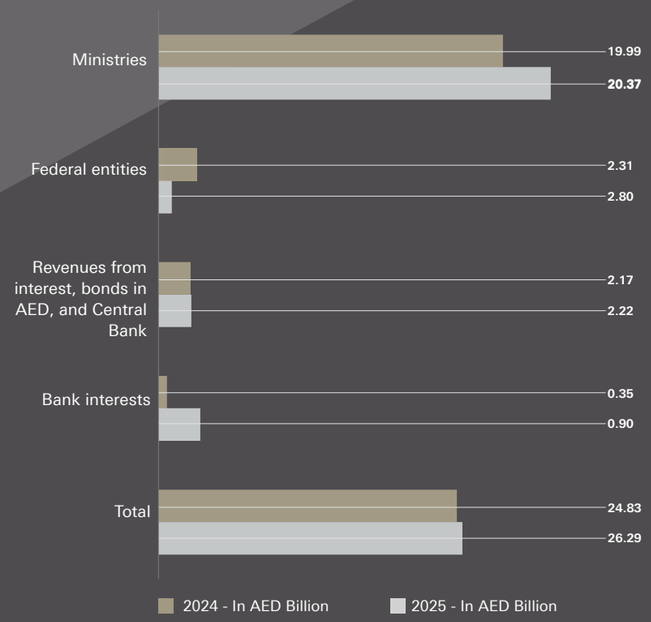
AED 14.61 billion
Emirate Contributions

AED12.64 billion
Taxes

2.1.1.1. Federal Entity Service Fees:

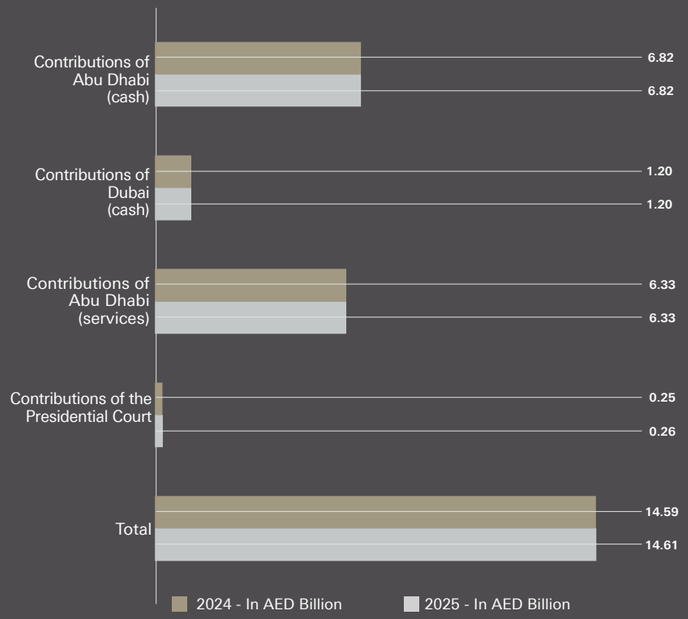
Revenue from federal entity service fees increased by 6% compared to the previous fiscal year, with bank interests registering the highest rise of AED 550 million, followed by federal entities with AED 487 million, and ministries with AED 379 million (Appendix - Table 2.1.1.1). Bank interests surged from AED 350 million to AED 900 million, an increase of AED 550 million. This is attributed to the introduction of overnight deposit facilities (ODF) on central bank accounts and the rise in the deposit interest rate from 4% to 5%. Such growth impacts the unified treasury account, government bond accounts, and cash reserve accounts.

Revenues from various ministries constitute the largest share of federal service fees, totaling AED 20.37 billion. The Federal Authority for Identity, Citizenship, Customs, and Port Security (ICP) contributed by AED 10.3 billion, an increase of AED 300 million compared to the previous estimate of AED 10.0 billion. This growth is attributed to strategic initiatives such as the GPS Vehicle Tracking Project and Facial Recognition systems, as well as an increase in service fee transactions. The Ministry of Human Resources and Emiratisation follows with AED 6.75 billion, with the majority stemming from work permit fees.



2.1.1.2. Emirate Contributions:

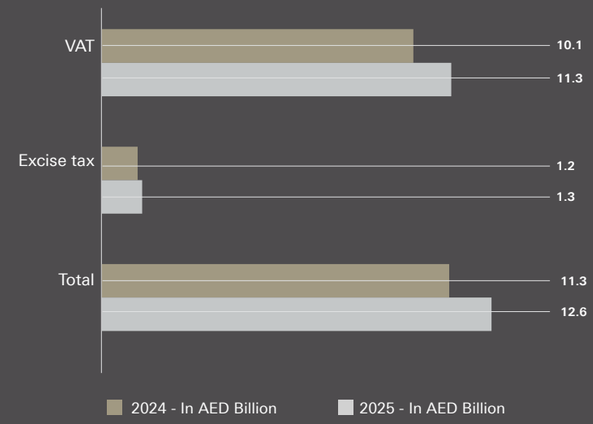
Contributions from the emirates constitute the third-largest share of the estimated revenues for the fiscal year 2025, amounting to AED 14.6 billion. Abu Dhabi leads with contributions totaling AED 13.15 billion in cash and services, followed by Dubai, contributing AED 1.2 billion in cash. (Appendix - Table 2.1.1.2)



2.1.1.3. Taxes:

Tax revenues for fiscal year 2025 are projected at AED 12.64 billion, with VAT contributing AED 11.33 billion, followed by excise tax revenue of AED 1.33 billion. (Appendix - Table 2.1.1.3)

This represents a 12.2% increase compared to the previous fiscal year, with VAT revenue increasing by AED 1.23 billion, and excise tax revenue rising by AED 145 million, reflecting the country's continued economic growth.



2.1.1.4. Pension Contributions:

Pension contributions represent the lowest share of the estimated revenue for the fiscal year 2025, totaling AED 470 million. These revenues are derived from military pension contributions and reflect an increase of 4.4% compared to the previous fiscal year. (Appendix - Table 2.1.1.4)

2.1.1.5. Investment Returns:

Revenues in this category increased by 17.6% compared to the previous fiscal year. The highest profit growth was achieved by one key entity due to improved financial estimates and redistribution of actual profits, significantly boosting future projections, especially after adjusting the Federal Government's profit allocation. The growth was also supported by higher sales and increased dividend distributions.

The largest share of the Federal Government's investment returns comes from the Central Bank's profits and royalties from telecom sector operators, "du" and "Etisalat." These estimates reflect the minimum financial and tax obligations for the sector in 2025.

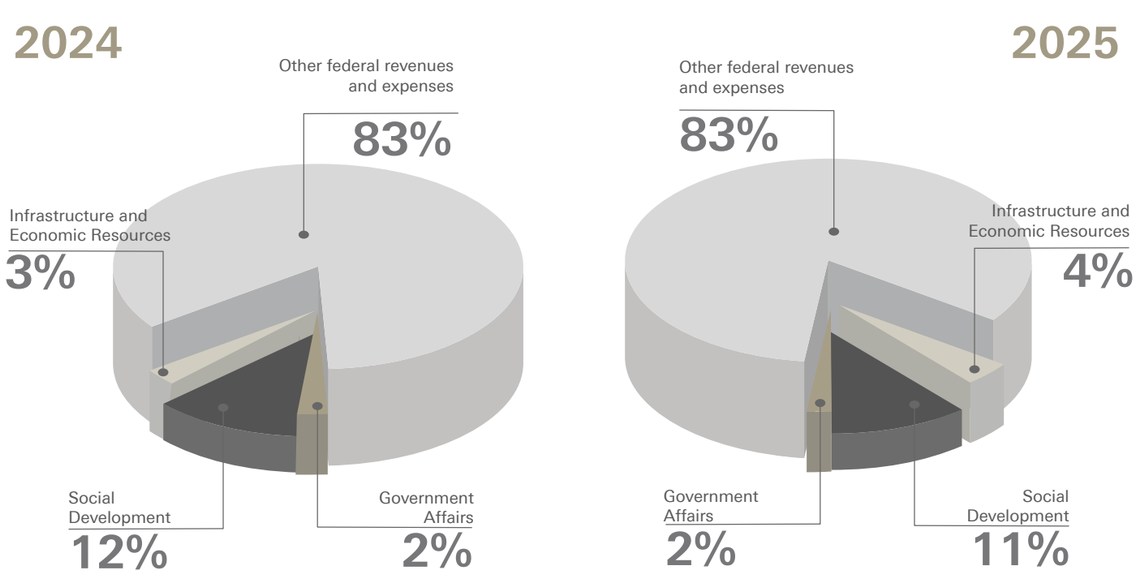
2.1.2 Distribution of Revenues by Sectors

As part of its efforts to foster financial transparency and economic sustainability, the UAE Federal Government aims to equally distribute revenues across various sectors and entities, in order to:

- Enhance financial resource management, ensuring the equitable and effective allocation of resources across sectors, supporting sustainable economic development in the medium and long term.

- Achieve comprehensive development, fostering balanced growth by strengthening vital sectors such as health, education, and infrastructure.

- Mitigate economic risks, reducing reliance on a single revenue source and minimizing risks from global market fluctuations, enhancing economic stability.



The estimated Federal Government revenues for the fiscal year 2025 highlight significant growth across multiple sectors, particularly the Infrastructure and Economic Resources sector, which recorded a substantial increase in revenues. Additionally, the Government Affairs and Social Development sectors contributed significantly to the overall revenue growth, supported by the efforts of independent entities and ministries. Below is an overview of revenues by sector distributed among various federal entities within the following four main sectors:

1. **Infrastructure and Economic Resources Sector**
2. **Social Development Sector**
3. **Government Affairs Sector**
4. **Other Federal Revenues (Ministry of Finance – 198)**

2.1.2.1 Infrastructure and Economic Resources Sector

In fiscal year 2024, the Infrastructure and Economic Resources sector generated an estimated revenue of AED 1.6 billion, representing 3% of the total Federal Government revenue. Meanwhile, in fiscal year 2025, the Infrastructure and Economic Resources sector recorded a significant increase, with estimated revenues reaching AED 2.9 billion, accounting for 4% of total Federal Government revenue. This increase is primarily attributed to federal service fees. Independent entities also recorded notable revenue growth, including the Telecommunications and Digital Government Regulatory Authority, with estimated revenues at AED 1.09 billion, and the Federal Authority for Nuclear Regulation, with estimated revenues at AED 318 million. The Ministry of Economy's estimated revenues amounted to AED 752 million, followed by the Ministry of Energy and Infrastructure, at AED 551 million (Appendix - Table 2.1.2.1).

Such revenues are expected to increase investments in key infrastructure projects, including roads, bridges, renewable energy and communication.

Positive Impact on Economic Growth

The increased investments in this sector shall enhance the country's competitiveness, attract additional foreign investments, and support sustainable economic growth.

Empowering the Future through Digital Infrastructure Improvement

Given the telecommunications sector's significant revenue contributions, part of these funds may be allocated to advancing digital transformation and developing cutting-edge digital infrastructure. This will enhance service efficiency for citizens and residents while streamlining operational processes.

2.1.2.2 Social Development Sector:

The estimated revenue for this sector reached AED 7.7 billion in the fiscal year 2024, which accounted for 12% of the total Federal Government revenue. By 2025, the estimated revenue will increase by 6.7% to AED 8 billion, representing 11% of the total revenue. This growth is primarily attributed to service fees from federal entities. The Ministry of Human Resources and Emiratisation contributed the largest share of the estimated revenues, totaling AED 6.8 billion from work permit fees and fines; followed by the Ministry of Health and Prevention that derived its revenue from fees and licenses for medical institutions as well as certification fees. The independent entities contributed as follows: Emirates Health Services generated AED 543 million, while the Emirates Drug Establishment generated AED 300 million from licensing fees, professional registrations, and medical treatment fees, ensuring effective service delivery to citizens and residents. Additionally, the United Arab Emirates University contributed an estimated AED 100 million in revenue from building rentals, along with additional revenues generated by independent entities such as the Higher Colleges of Technology and Zayed University. (Appendix - Table 2.1.2.2).

These revenues are expected to boost support for health and education services: The 6.7% increase in revenue for 2025 in the social development sector is expected to be allocated to improve health and education services.

Empowering the Future through Education Quality Improvement: Revenues will enhance educational infrastructure, including investment in technology and digital education, as well as improving the efficiency of higher education institutions, e.g., the Higher Colleges of Technology and the United Arab Emirates University.

Empowering the Future through Healthcare Enhancement: Additional revenues will improve healthcare services and increase investments in hospitals and advanced medical technology, improving the quality of life for both citizens and residents.

Empowering the Future through Environment: The expected revenues will increase investments in clean technology, with part of these revenues potentially allocated to enhance clean technology and environment projects, achieving the environmental objectives.

Empowering the Future Generations through Job Creation: By having the financial capacity to fund sustained investments in vital sectors, new job opportunities will be created in areas such as technology, renewable energy, logistics, etc. These opportunities will strengthen career prospects for both citizens and residents.

2.1.2.3 Government Affairs Sector:

The total estimated revenue for this sector in fiscal year 2024 was **AED 1.6 billion**. For **fiscal year 2025**, revenue is projected to rise by 15.8% to **AED 1.7 billion**, accounting for 2% of total revenue. This growth is primarily driven by service fees from federal entities. Ministries accounted for the largest share of estimated revenue in 2025 within this sector, with the Ministry of Foreign Affairs generating AED 904 million through fees for certifications, certificates of origin, visa applications, and other revenue streams. This was followed by the Ministry of Justice, which reported revenues of AED 319 million from judicial fees, fines, certification fees, and bank interests. Independent entities, represented by the Securities and Commodities Authority, contributed revenues amounting to AED 248 million.

The 15.8% increase in revenue for 2025 is expected to:

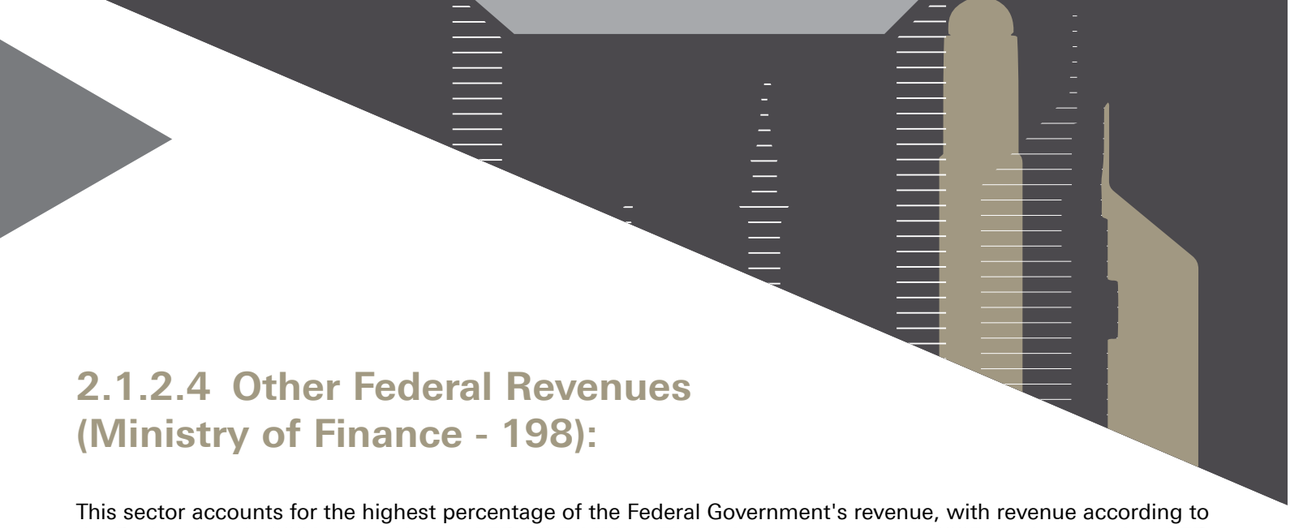
- **Improve the efficiency of government services** by streamlining the administrative processes provided by the Federal Government
- **Enhance the performance of federal entities**

Revenues allocated to this sector will help:

- **Empower the future of technical systems infrastructure**
- **Enhance digital transformation of government services**

Additionally, it may enable further government initiatives for digital transformation, contributing to:

1. **Improved operational efficiency**
2. **Reduced operational costs over the medium and long term.** (Appendix – Table 2.1.2.3)



2.1.2.4 Other Federal Revenues (Ministry of Finance - 198):

This sector accounts for the highest percentage of the Federal Government's revenue, with revenue according to the Budget Law in 2024 amounting to **AED 53.7 billion**. The estimated revenue for 2025 has increased to **AED 58.9 billion**, representing 83% of the total revenue.

Followed by the contributions of the emirates of Dubai and Abu Dhabi, amounting to

AED 14.6 billion

Federal service fees contributed by a significant share of

AED 13.72 billion

Additionally, estimated tax revenues for 2025 in this sector reached

AED 12.64 billion

(Appendix - Table 2.1.2.4).

This sector constitutes the largest portion of the Federal Government's revenue, playing a crucial role in ensuring financial stability and fiscal sustainability. It provides the government with the financial flexibility to fund major initiatives and key projects that empower future generations and reduce reliance on alternative financing methods. Sustainable revenue growth will strengthen the government's ability to drive the UAE's ambitious economic and social vision, aligning with the goals of comprehensive development and economic prosperity outlined in **UAE Vision 2071**.

2.1.3 Estimated Revenue by Classification of Federal Entities

The Federal Government of the United Arab Emirates adopts a precise and systematic approach to preparing revenue estimates, as per the various government entities classification, including ministries, independent entities, and other federal revenues, under the Ministry of Finance (198). This approach contributes to:

Providing a Comprehensive Financial Overview: Distributing revenue by entity delivers a transparent financial perspective, highlighting the contributions of each entity in delivering government services.

Enhancing Administrative Efficiency: A precise distribution of revenue enables public administration to efficiently utilize available resources to fulfill its responsibilities.

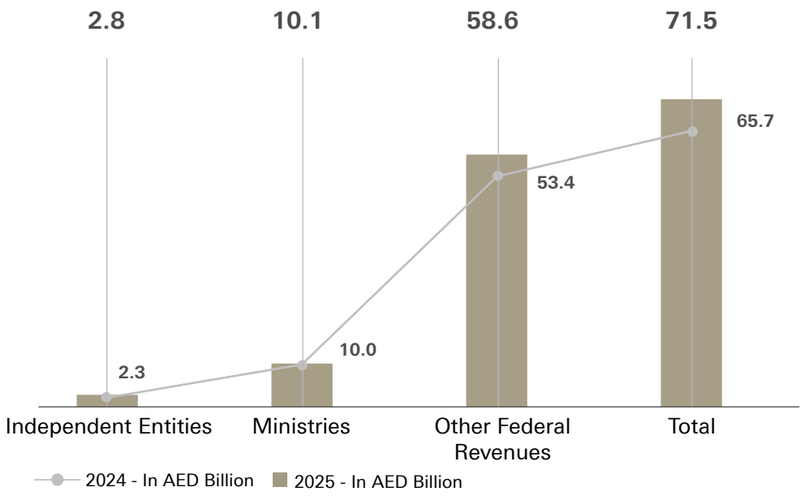
Fostering Innovation and Development: Revenue allocation by entity encourages innovation and development, leading to improved processes and services, positively impacting the quality of offerings for citizens and residents.

Thus, the joint efforts of the Federal Government enhance its ability to fulfill its duties and achieve its objectives, thereby reinforcing the UAE's position as a global leader in sustainable development, innovation, and the effective management of national priorities, urgent needs, and various challenges.

The total revenues from ministries and other federal sources in 2025 are estimated at AED 68.7 billion. The revenue of the ministries is expected to total AED 10.1 billion, with an additional AED 10.3 billion predicted to be generated by the Federal Authority for Identity, Citizenship, Customs, and Port Security. The largest share of ministry revenue is predicted to be generated by the Ministry of Human Resources and Emiratisation, amounting to AED 6.75 billion. This is followed by the Ministry of Foreign Affairs with AED 903 million, the Ministry of Economy with AED 752 million, and the remaining 14 ministries collectively contributing AED 1.36 billion. Other federal revenues include income from information pre-inquiry fees, building rentals, returns from previous years, and surplus transfers.

In the fiscal year 2025, other federal revenues constitute the largest portion of ministry revenues, amounting to AED 58.6 billion, reflecting a 9% increase from the previous fiscal year's estimates. These revenues, managed by the Ministry of Finance (198), are sourced from investment returns, royalties fees, profits from the Emirates Telecommunications Corporation (Etisalat), Emirate Contributions, federal service fees, taxes, and pension contributions. (Appendix - Table 2.1.3.1)

The expected revenues for independent entities in 2025 amounted to AED 2.8 billion, whereas the largest portion of these revenues is allocated to the Telecommunications and Digital Government Regulatory Authority, amounting to AED 1.095 billion, followed by the Emirates Health Services with AED 543 million, the Federal Authority for Nuclear Regulation with AED 318 million, the Emirates Drug Establishment with AED 300 million, and the remaining independent federal entities (20 entities) with a total of AED 544 million. (Appendix - Table 2.1.3.2)



2.1.4 Revenue Collection

The UAE Federal Government is committed to enhancing revenue management by adopting global best practices in public financial management. By focusing on digital transformation, the government aims to streamline revenue collection and ensure optimal use of financial resources.

Implementation of the Revenue Collection Policy through Commercial Banks

In 2022, the Cabinet approved a new policy for collecting Federal Government revenues through commercial banks operating within the country.

This policy aims to:

Increase revenue collection efficiency

Using commercial banks ensures faster and more consistent financial flows.

Enhance transparency and monitoring

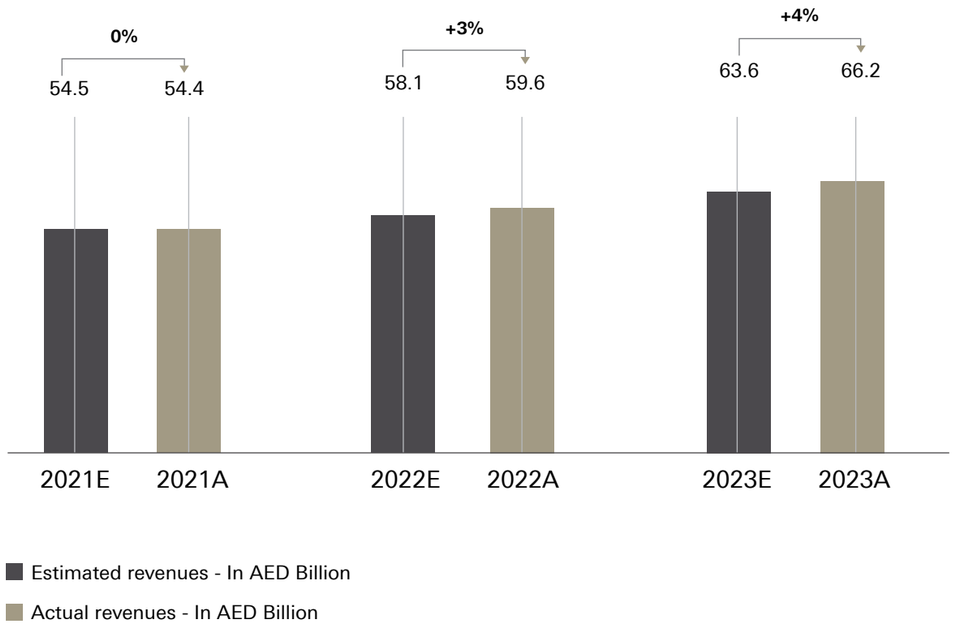
Using commercial banks enables more accurate and transparent financial tracking.

Improve user experience

Providing various payment channels for citizens and residents improves the service provided.

Revenue Collection Performance by Ministries and Independent Entities

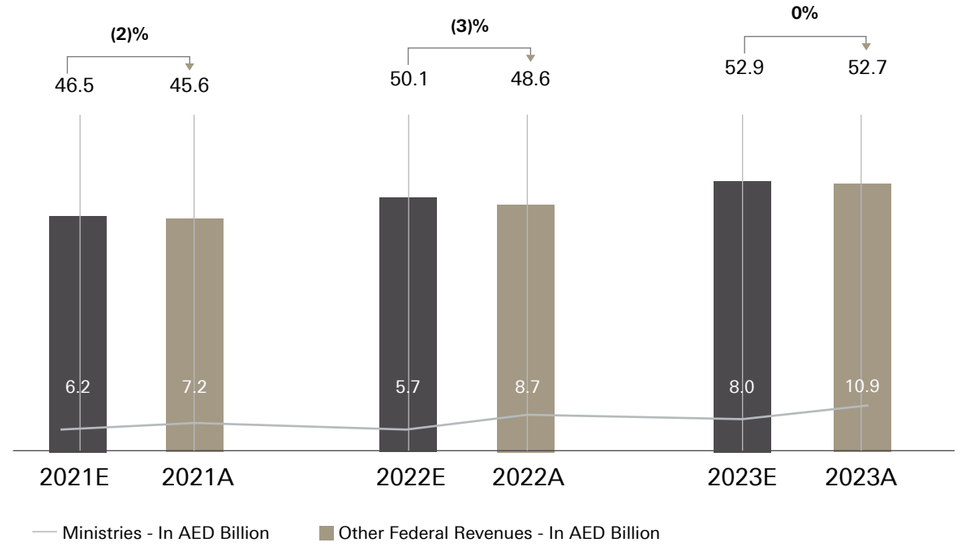
The Federal Government has made significant progress in revenue collection from federal entities, with the percentage of actual revenue collected compared to the estimated revenue under the Federal General Budget Law over the past three years as follows:



2021	A decrease of 0.2%	from estimates
2022	A 3% increase	compared to estimates
2023	A 4% increase	compared to estimates

2.1.4.1. Total Performance of Ministries (Ministries and Other Federal Revenues – Ministry of Finance – 198):

Ministries have shown substantial improvement in revenue collection efficiency relative to estimated revenue on an annual basis. The graph below outlines the key trends in revenue collection.



Other Federal Revenues (Ministry of Finance – 198)

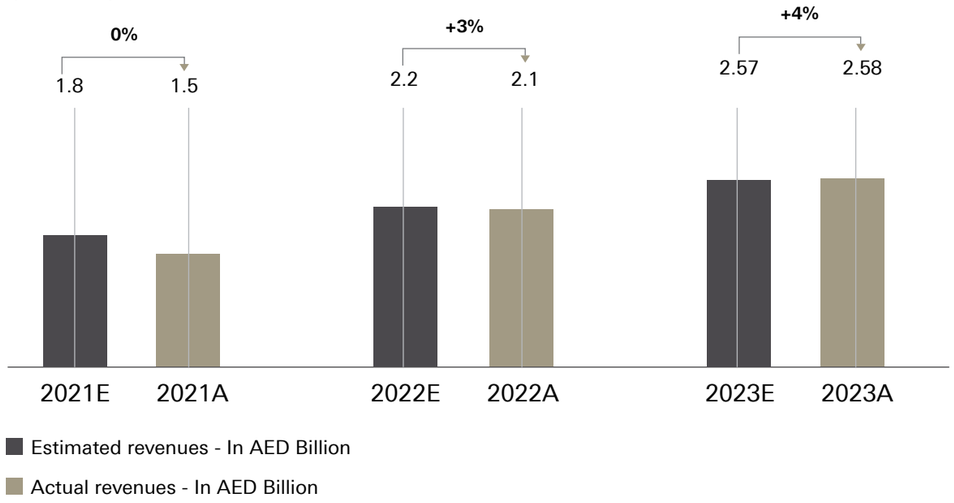
2021	A decrease of 2%	from estimates
2022	A 3% increase	from estimates
2023	A slight decrease of 0.4%	from estimates

Ministries:

2021	A 18% increase	**from estimates**
2022	A 52% increase	**from estimates**
2023	A 36% increase	**from estimates**

2.1.4.2. Independent Entities:

Independent entities have demonstrated a significant improvement in revenue collection during the fiscal year 2023 compared to previous estimates, as follows:



2021	A decrease of 14%	**from estimates**
2022	A 2% increase	**from estimates**
2023	A slight increase of 0.3%	**from estimates**

Over the past three years, federal entities have achieved significant increases in revenue collection. This success is attributed to enhanced efficiency and the adoption of digital transformation initiatives. The positive trend is expected to continue as the government develops more flexible and transparent financial policies aligned with global best practices to achieve sustainable development goals.

2.2 Expenditures

In line with the UAE's vision and national action plan, the State is advancing its developmental goals for the next decade, focusing on social, economic, investment, and developmental aspects. This vision seeks to strengthen the UAE's global standing as a key partner and a dynamic economic hub through regional and sector-specific strategies, alongside programs and projects that promote sustainable economic growth, enhance infrastructure across various regions, and support promising sectors. Additionally, periodic reviews of social support and subsidy systems are conducted to improve the efficiency of spending aimed at assisting targeted segments. The expenditures section of this report offers an overview of fund allocations and Federal Government spending, outlining how resources support development projects, enhance infrastructure, and deliver essential services to citizens and residents, balancing between current needs and long-term aspirations. It highlights the transparent use of public funds to maximize economic and social benefits, focusing on improving quality of life and driving economic growth. It also reflects the government's commitment to effective financial management and prioritizing initiatives aligned with the UAE's vision to achieve national objectives. Total projected expenditures for fiscal year 2025 are approximately AED 71.5 billion, reflecting a 11.6% increase compared to the AED 64.1 billion budget for fiscal year 2024 (which included a supplementary budget of AED 5.3 billion, bringing total expenditures to AED 69.3 billion). This increase highlights the Federal Government's focus on adopting new initiatives and reinforcing ongoing projects, with a continued focus on promising sectors with sustainable economic and social returns, infrastructure development, community growth, and the establishment of an integrated system that provides comprehensive social support systems for citizens.

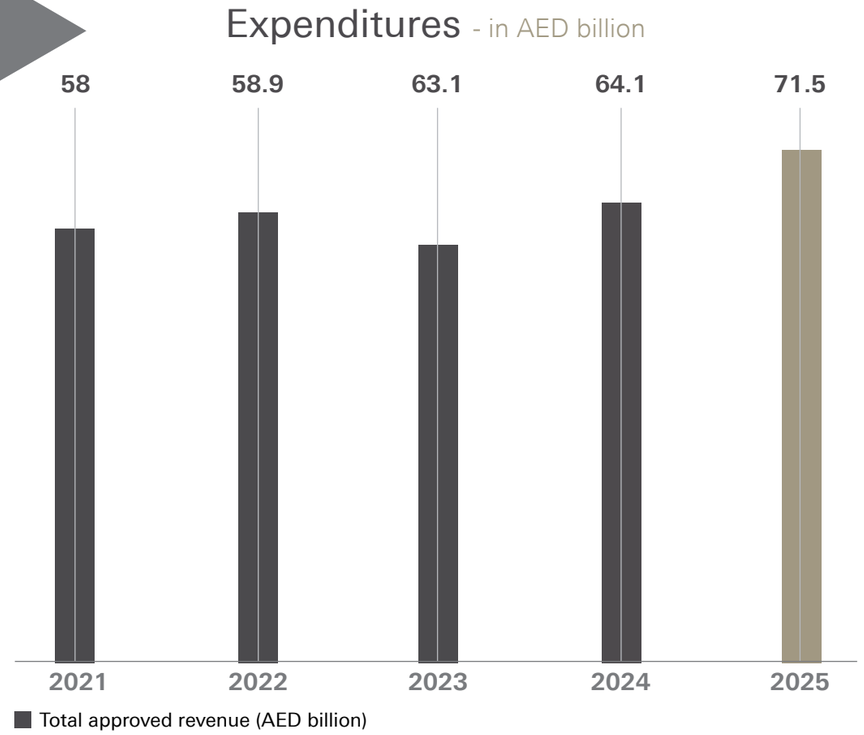
The budget increases allocated to various federal entities, encompassing enhanced operational costs and investments in new projects, highlight the UAE's commitment to executing its development strategies and advancing its national objectives. These increases are primarily aimed at supporting operational expenditures to foster sustainable growth, improve essential services, and develop advanced infrastructure while addressing the growing demands in key sectors.

Between 2024 and 2025, several federal entity budgets experienced significant increases, reflecting a focus on emerging needs and enhancing operational and financial capacities. These increases aim to improve infrastructure and services and invest in strategic projects that strengthen the country's financial commitments and global standing.

The government budget includes provisions to meet the UAE's financial commitments to the International Monetary Fund's trust funds, which will be distributed over ten years starting in fiscal year 2025. This allocation strengthens the UAE's global reputation as a key investor in financial institutions and contributor to global stability. The government has allocated AED 1.5 billion to support those affected by natural disasters caused by heavy rains and floods in the UAE.

The budget for the Emirates Health Services increased from AED 4.5 billion to AED 5 billion. This increase reflects the establishment's commitment to delivering high-quality healthcare services, meeting contractual obligations, enhancing operational efficiency, and resolving insurance claims.

The budget for the Federal Authority for Identity, Citizenship, Customs, and Ports Security increased from AED 3.6 billion in 2024 to AED 4 billion in 2025, a rise of AED 355 million. This increase aims to support customs ports, enhance electronic passports and identity cards, and implement other projects that contribute to achieving the Authority's objectives.



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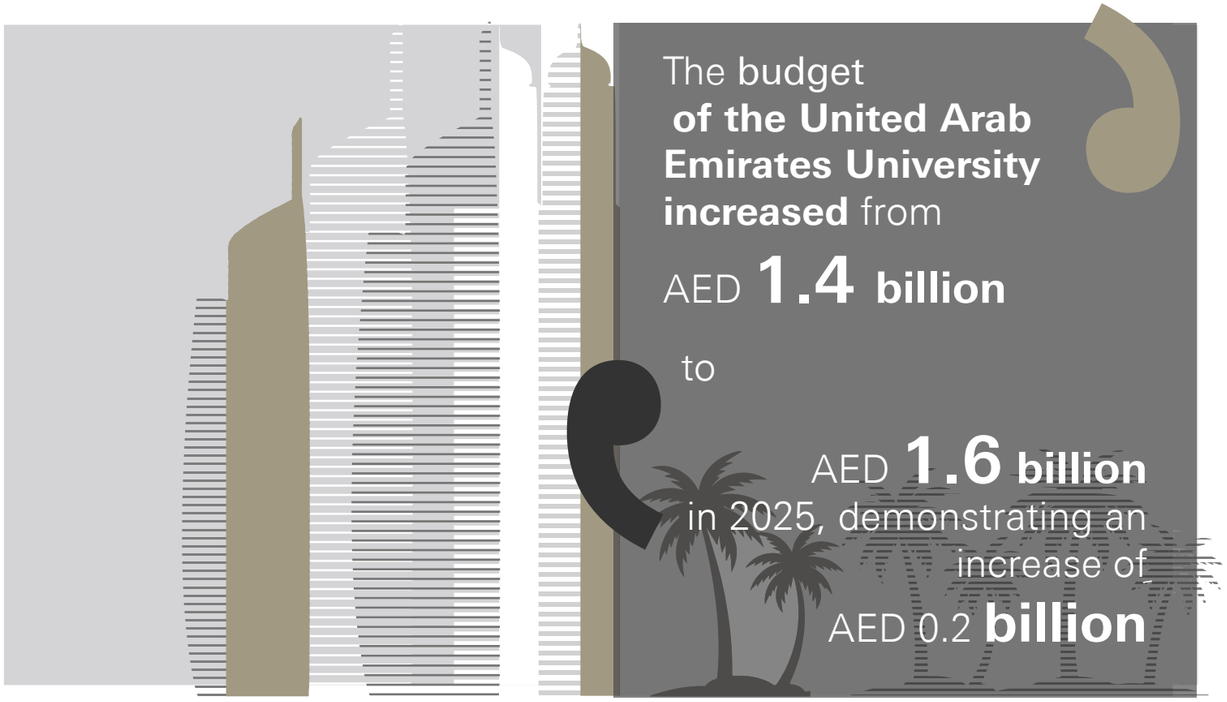


The increase in budgets strengthens the ability of the University to implement its projects and meet its obligations, reflecting the UAE's commitment to achieving its national goals and enhancing efficiency across various sectors.

2.2.1 Operational and Capital Expenditures

Operational expenditures (OPEX) are expected to increase by approximately 11%, reaching AED 7 billion, with a total of AED 66.4 billion projected by the end of the fiscal year 2025. Additionally, the Federal Government has allocated approximately AED 1.5 billion for 2025 to support those affected by natural disasters caused by heavy rains and floods, as well as the impacted regions in the UAE.

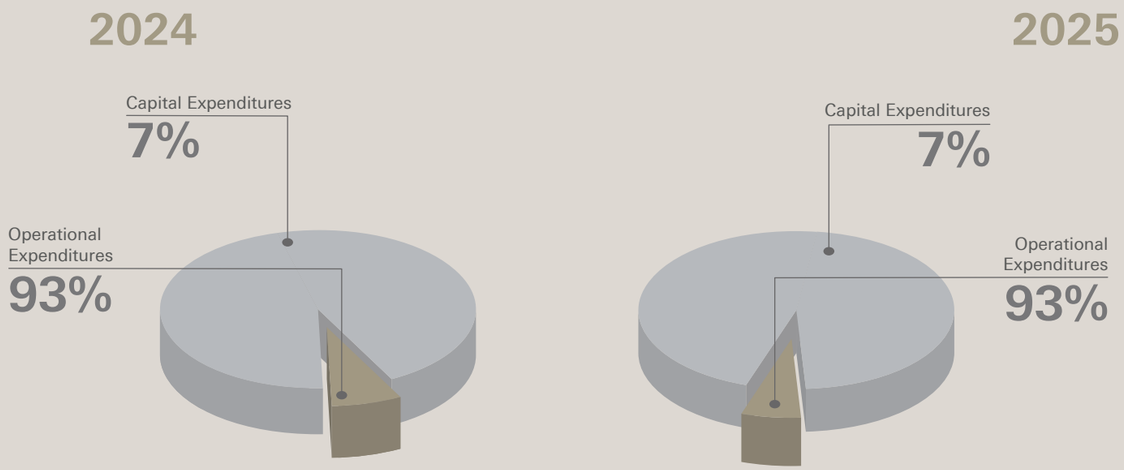
Following unprecedented heavy rains that caused flooding, the UAE showed remarkable disaster management capabilities through swift and efficient response. Civil defense and ambulance teams worked tirelessly to secure roads, manage traffic, and remove accumulated water. Additionally, immediate assistance was provided to all affected families.

Federal Government's Efforts in Managing Natural Disasters and Crises

A comprehensive study was conducted to assess the damages and impacts of heavy rains and floods in the country. The government's efforts were focused not only on directly addressing the damages but also on strategic financial and administrative planning to ensure proper support for each affected group. To further enhance its crisis management capabilities, the government allocated AED 1 billion to support those impacted by the rains and floods.

The state also covered healthcare expenses, providing free services to the public to alleviate financial burdens on citizens and ensure they received necessary care without additional costs. As for education, the Ministry of Education applied remote learning systems to ensure continuous education for students despite the challenging circumstances.

The UAE is one of the countries least affected by crises, thanks to its effective emergency management strategies and its ability to provide essential support to its citizens. These measures reflect the government's commitment to managing crises efficiently and offering necessary assistance to its people during challenging times.



Capital expenditures are expected to rise from AED 4.6 billion in 2024 to AED 5.1 billion in 2025, an increase of AED 0.5 billion. Although capital expenditures represent a smaller portion of the total federal budget, a larger share is allocated to operational expenditures, which are essential for daily services.

These capital expenditures represent long-term investments in infrastructure development and other major projects that drive sustainable growth.

Given the strategic importance of operational projects and the need for efficient delivery of essential daily services, the majority of the federal budget is allocated to operational expenditures. This allocation supports administrative functions and key services such as education, healthcare, and transportation, ensuring societal stability and the well-being of the population.

Breakdown of Operational and Capital Expenditures - in AED million

Operational Expenditures	2024 Budget	2025 Budget
Employee Compensations	24,880	25,537
Goods and Services	16,187	16,931
Interest	2,436	2,679
Subsidies	3,292	3,253
Grants	2,323	3,301
Social Benefits	6,103	5,709
Other Expenses	4,235	9,026
Total Operational Expenditures	59,456	66,435
Capital Expenditures		
Fixed assets, projects (ongoing), and financial assets	4,604	5,065
Total Capital Expenditures	4,604	5,065
Gross Total	64,060	71,500

Value of Operational and Capital Expenditures - in AED billion

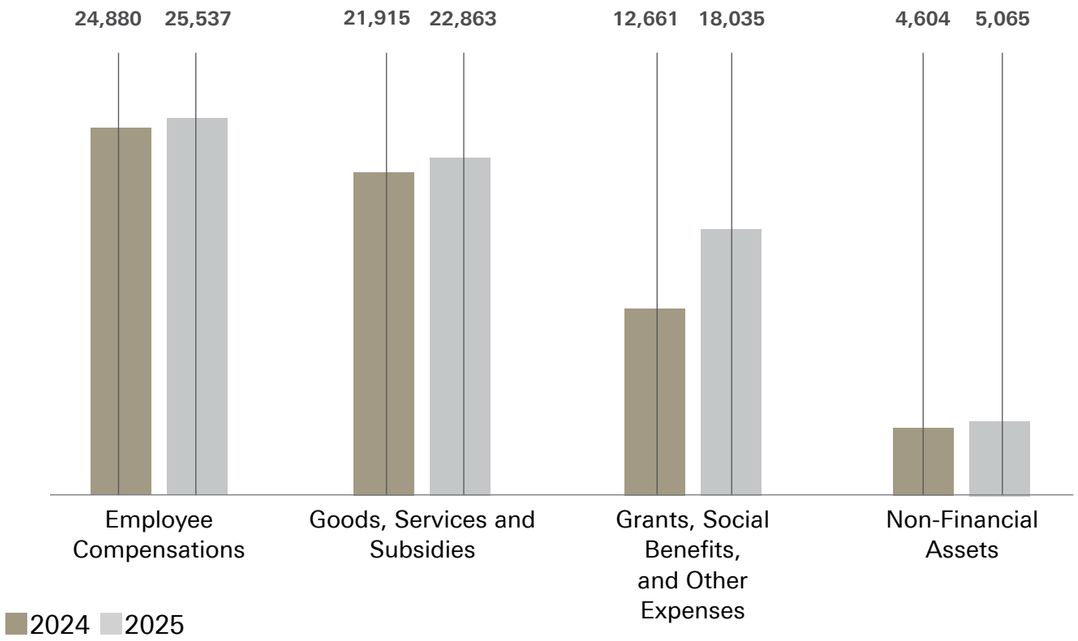
2.2.2 Expenditures by Category

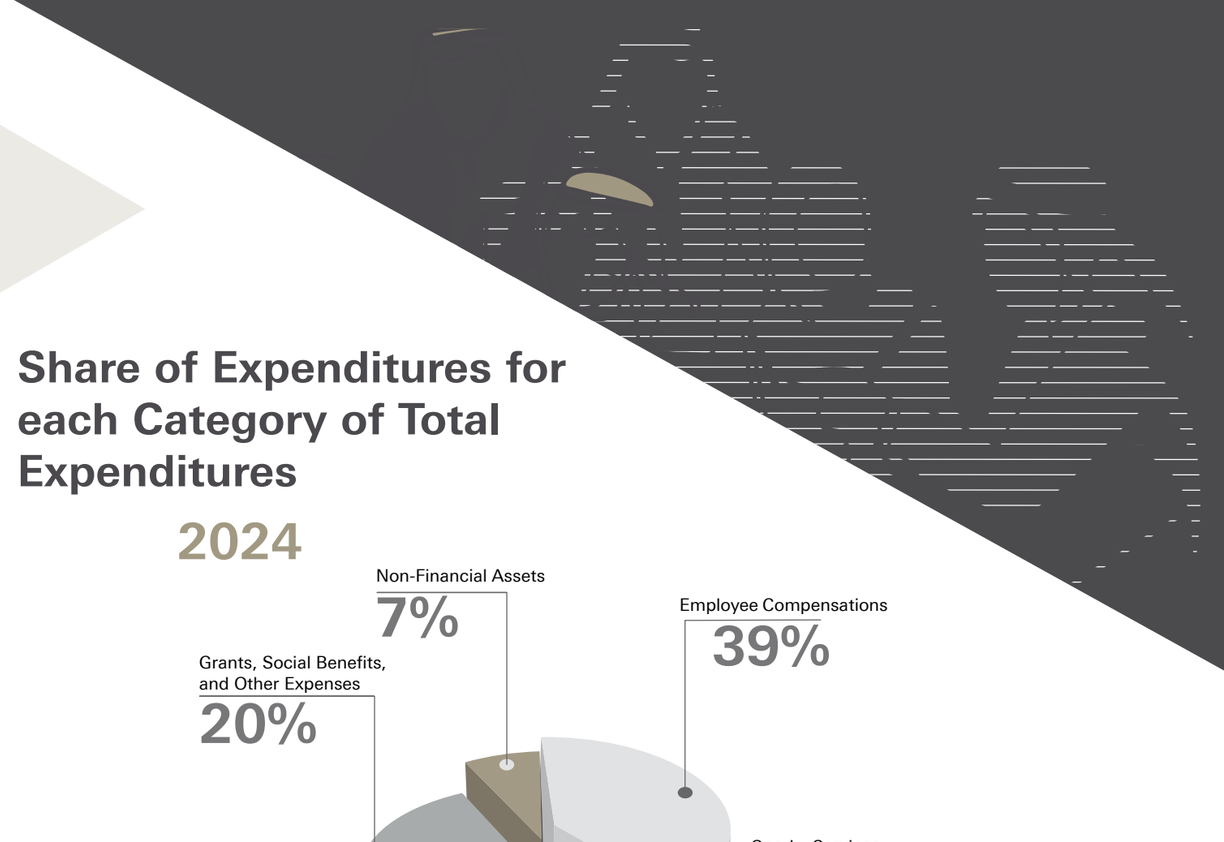
The management of public expenditures by the Federal Government is a key factor in achieving the UAE's financial and administrative objectives. To enhance efficiency in tracking and analyzing expenditures, these expenses are categorized into internationally recognized economic classifications, which include four main categories. Employee Compensations forms the largest share, accounting for 39% in 2024 and 36% in 2025, followed by goods and services and subsidies, which make up 34% in 2024 and 32% in 2025. Grants, social benefits, and other expenses account for 20% in 2024 and 25% in 2025, while non-financial assets represent 7% in both 2024 and 2025.

	2024	2025
Employee Compensations	39%	36%
Goods, Services and Subsidies	34%	32%
Grants, Social Benefits, and Other Expenses	20%	25%
Non-Financial Assets	7%	7%

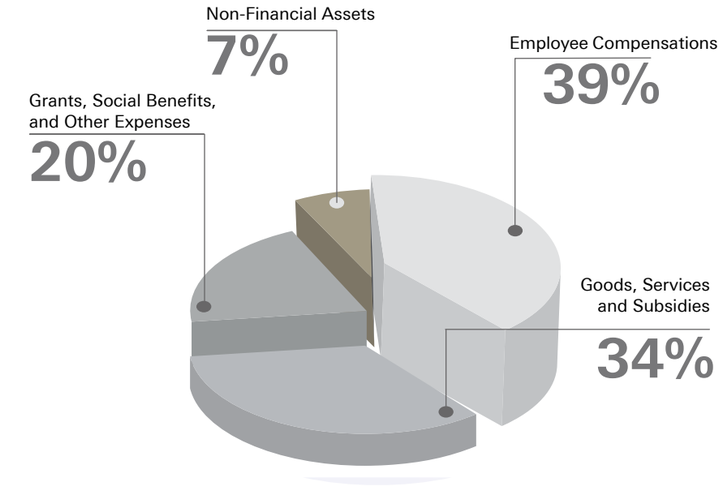
These classifications are essential tools for enhancing transparency, monitoring financial performance, and supporting strategic decision-making. They also help align budget allocations with the UAE's strategic priorities, ensuring optimal resource use to achieve both short- and long-term objectives. Additionally, they assist in identifying trends, evaluating financial impacts, improving resource distribution across sectors, and fostering economic stability and sustainable growth.

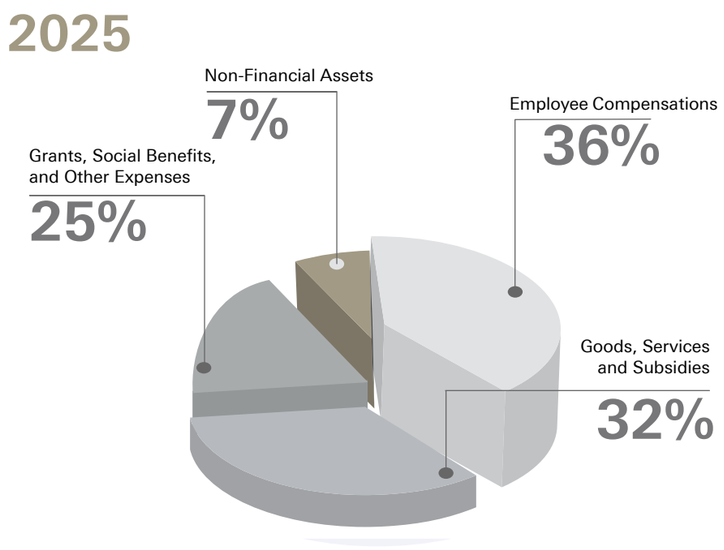
Expenditures by Category - in AED Millions





Share of Expenditures for each Category of Total Expenditures





2.2.2.1 Employee Compensations

Employee compensation expenses are projected to increase by 3% in the fiscal year 2025, equivalent to approximately AED 0.7 billion, reaching AED 25.5 billion compared to AED 24.9 billion in the fiscal year 2024 budget.

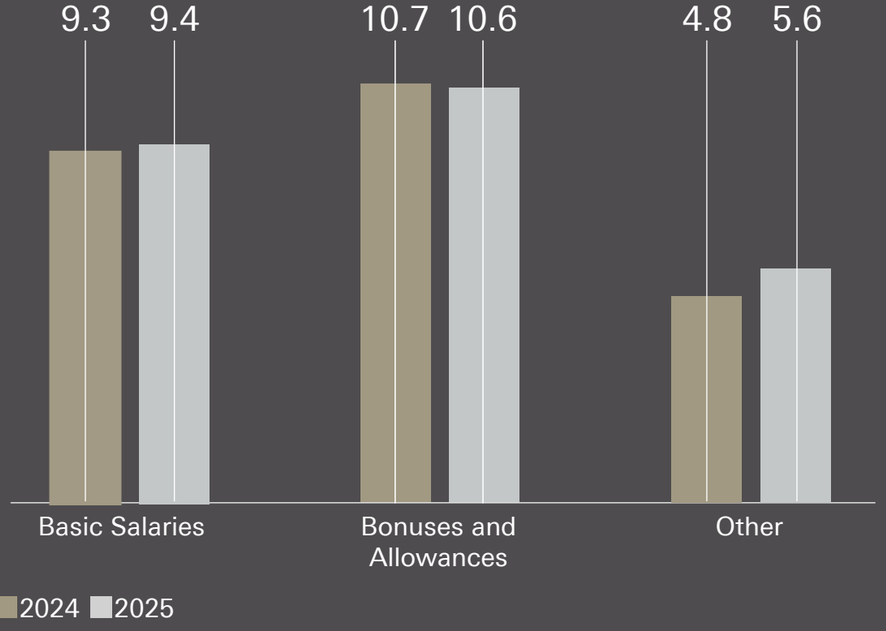
3%▲

This increase aims to enhance government efficiency, improve service quality, and develop forward-looking strategies aligned with national ambitions. Additionally, the rise in employee numbers addresses the growing demand for public services amidst structural changes. These adjustments will enhance internal performance and responsiveness to community needs, necessitating additional resources to sustain performance and service quality in the evolving environment.

In 2025 Forecasts

The Ministry of Interior and the Emirates Schools Establishment led the ranking of the highest spenders on employee compensations, with total expenditures amounting to AED 10.5 billion. This reflects their commitment to supporting and enhancing the workforce by providing competitive compensation aligned with national aspirations to improve job performance and motivate talent in these vital sectors.

Employee Compensations - in AED Billion



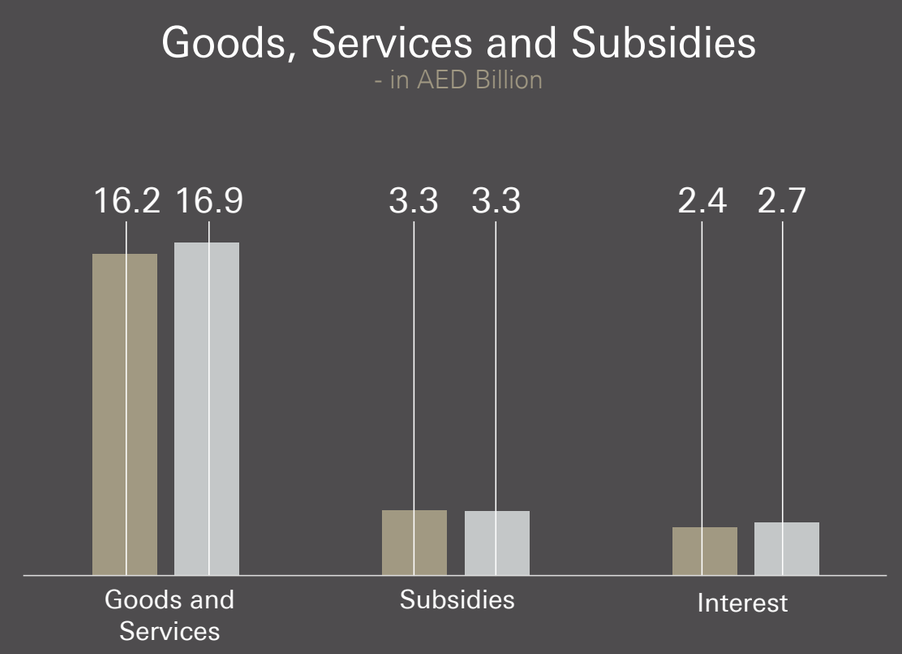
Bonuses and allowances constituted a total of AED 10.8 billion in 2024, with a slight predicted decrease to AED 10.7 billion in 2025, reflecting a reduction of AED 0.1 billion, or less than 1%. This category represents the largest portion of employee compensations, accounting for about 42% of total employee compensation expenses in both years.
Basic salaries for employees are projected to amount to AED 9.3 billion in 2024 and AED 9.5 billion in 2025, making them the second-highest expense within employee compensations. They account for 37% of total employee compensation expenses in both years.

2.2.2.2 Goods, Services and Subsidies

Goods, Services and Subsidies
- in AED Billion

Expenditures on goods and services, as well as subsidies, are expected to increase by 1.4%, from AED 21.9 billion in the fiscal year 2024 to AED 22.9 billion in the fiscal year 2025, equivalent to AED 1 billion.

Goods, Services and Subsidies
- in AED Billion



Regarding the breakdown of expenditures for the three groups, Group “22” - Goods and Services are projected to rise by 4%, from AED 16.2 billion in 2024 to AED 16.9 billion in 2025. This increase reflects the expansion of services and improved efficiency in meeting sectoral needs.

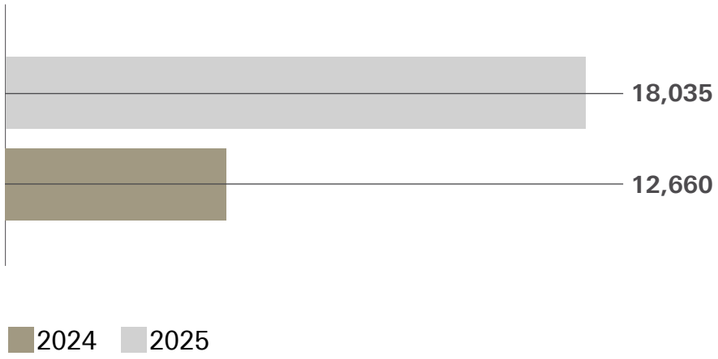
Group "24" - Interest expenses increased by 9%, rising from AED 2.4 billion in 2024 to AED 2.7 billion in 2025. This rise is attributed to three factors: 1) Interest on public debt due to an increase in debt volume, given the additional borrowing needed to meet funding needs; 2) Bond issuances by the Ministry of Finance to fulfill public financing requirements, contributing to higher interest expenses; 3) The 2022 public debt strategy, which incentivized domestic and external debt issuances, resulting in increased interest costsdue to the rise in debt volume, from both increases in current debt and issuances of new debt

Group "25" - Subsidies expenses experienced a slight decrease of 1%, dropping from AED 3.29 billion in 2024 to AED 3.25 billion in 2025. This reduction is due to reassessment of social support policies and the discontinuation of certain programs.

The increase in interest expenses is attributed to the implemented financing strategies and the rise in public debt, where the Federal Government seeks to enhance the quality of life by boosting health sector spending and improving goods and services to meet the needs of its citizens.

2.2.2.3 Grants, Social Benefits, and Other Expenses

Grants, Social Benefits, and Other Expenses - in AED Millions

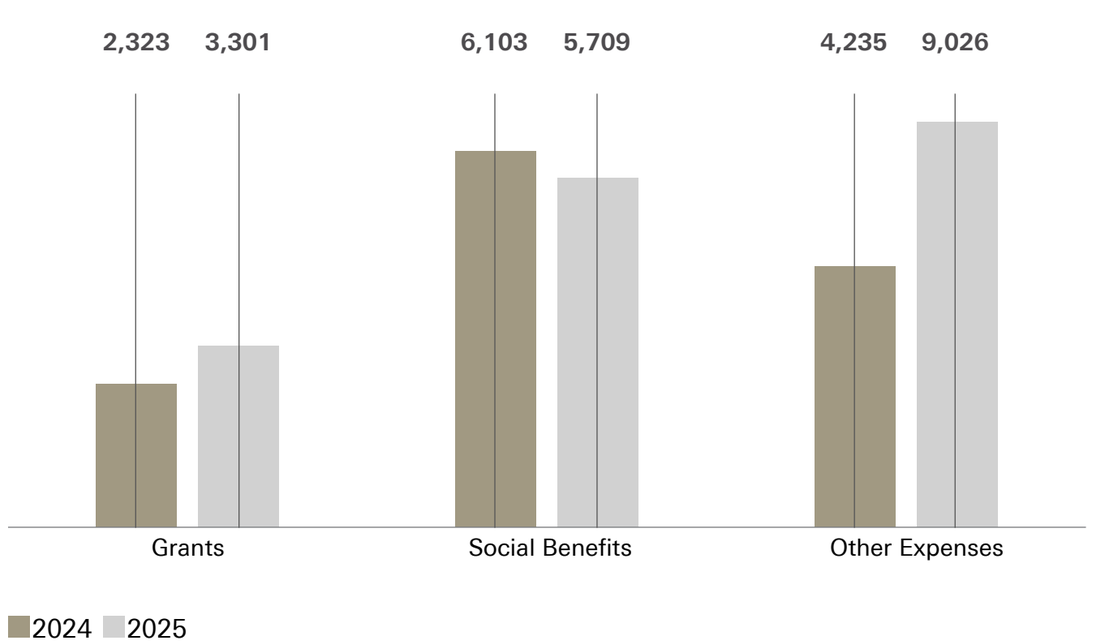


Expenditures for grants, social benefits, and other expenses are projected to increase by 30%, from AED 12.6 billion in 2024 to AED 18 billion in 2025, an increase of AED 5.4 billion. This rise is primarily driven by annual increases in retirement pension benefits, citizens’ bonuses, and allocations for the special reserves.

Group "26" - Grants recorded a 30% increase, rising from AED 2.3 billion in 2024 to AED 3.3 billion in 2025. This reflects the financial support allocated to various entities, enhancing the Federal Government’s ability to achieve social development goals and support charitable and community initiatives.

These expenditures also cover costs for peacekeeping efforts, contributing to international financial stability. They include commitments to the International Monetary Fund (IMF) and other global organizations.

Furthermore, the UAE contributes to international peacekeeping efforts by reinforcing the international community endeavors to preserve global stability and security. This highlights the country’s commitment to its global responsibilities.



These expenditures outline the country's active role in supporting international financial stability and contributing effectively to peacekeeping operations. They also account for the effects of changes in exchange rates and interest rates on overall costs, particularly following the settlement of all financial obligations to the General Pension and Social Security Authority, as per Cabinet decisions.

Group "27" - Social Benefits expenses decreased by 7%, from AED 6.1 billion in 2024 to AED 5.7 billion in 2025. This reduction is primarily due to the settlement of all financial obligations to the General Pension and Social Security Authority, as per the Cabinet decisions.

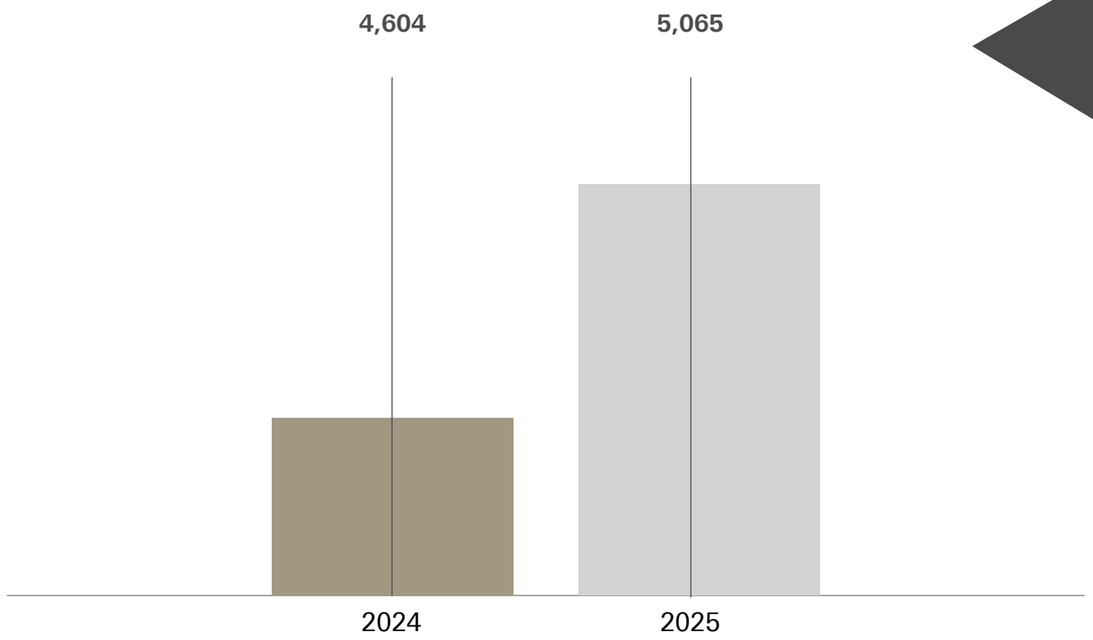
Group “28” – Other Expenses experienced a significant 53% increase, rising from AED 4.2 billion in 2024 to AED 9 billion in 2025.

2.2.2.4 Non-Financial Assets

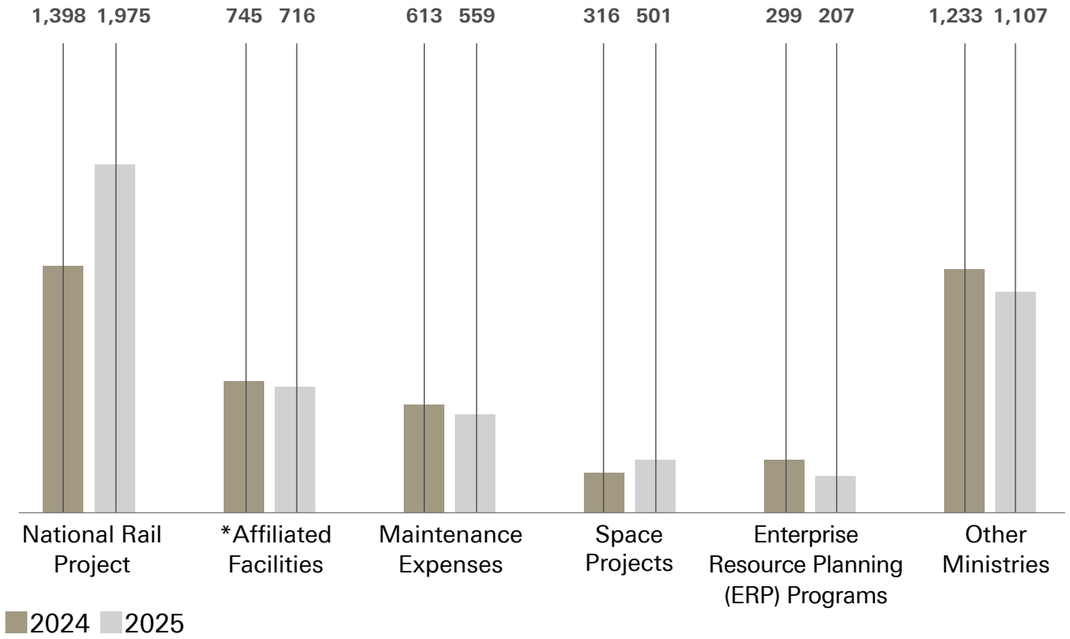
Expenditures on non-financial assets are projected to increase by 9%, i.e. AED 461 million, totaling AED 5.1 billion in 2025, compared to AED 4.6 billion in 2024. This includes AED 2 billion, or 39% of the total, allocated to Etihad Rail investments, focusing on infrastructure expansion and advanced technology development to support the High-Speed Train project as part of its contribution to the Etihad Rail Project. The initiative aims to enhance the national transport network, stimulate economic growth, and provide fast, advanced transportation options. Additionally, AED 0.7 billion, or 13% is allocated to the Emirates Investment Authority, while AED 0.2 billion is designated for space projects. Maintenance expenditures for buildings and roads are projected to reach AED 0.58 billion in 2025.

Item	2024 Estimates (in AED Millions)	2025 Estimates (in AED Millions)	Gap between 2024 and 2025 (in AED Millions)
Total Operating Budget	**414.4**	**379**	**(35.4)**
Engineering Consultant and Project Management Contracts	**35.3**	**47.5**	**12.2**
Total Capital Budget	**713.5**	**594.3**	**(119.2)**
Hafeet Rail Infrastructure Project	**234.7**	**83.9**	**(150.8)**
High-Speed Train	.	**870**	**870**
Total	**1,397.9**	**1,974.7**	**576.8**

Non-Financial Assets - in AED Millions



Breakdown of Non-Financial Assets - in AED Millions



*investment in affiliated entities with (Emirates Investment Authority, Emirates Development Bank, Emirates Real Estate Corporation)

2.2.3 Expenditures by Sector

The Federal Government is responsible for implementing national policies, regulating relationships among the Emirates, and coordinating efforts to align with the UAE's future vision. The government is constituted of 18 ministries, 35 independent entities, and other federal expenses, all operating within a unified framework to achieve national objectives. Expenditures are categorized into four main sectors, along with other federal expenses, each covering various ministries and authorities. Below is the breakdown of expenditures by sector:

1. Infrastructure and Economic Resources Sector:

This sector accounts for only 4% of total expenditures in 2025, valued at AED 2.6 billion.

2. Social Development and Pensions Sector:

This sector represents 39% of total expenditures in 2025, amounting to AED 27.9 billion out of AED 71.5 billion.

3. Government Affairs Sector:

This sector accounts for 36% of total expenditures in 2025, valued at AED 25.5 billion out of AED 71.5 billion.

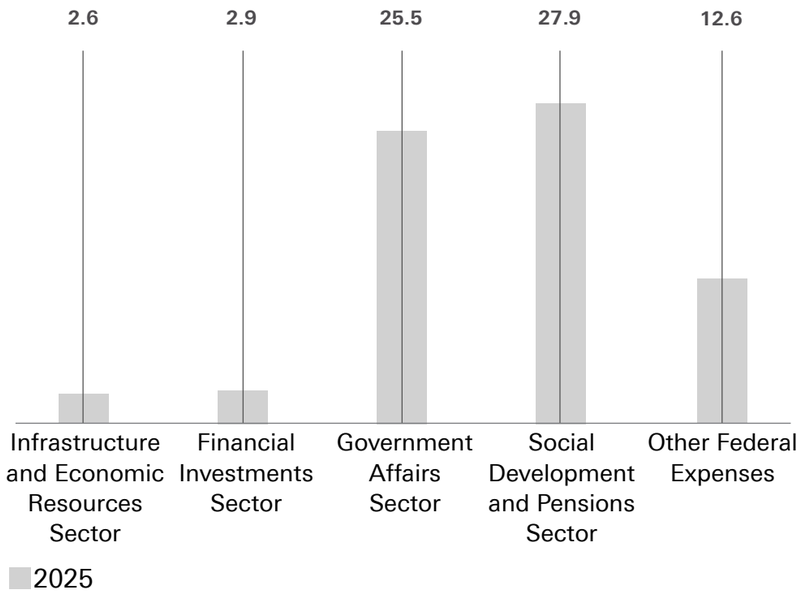
4. Other Federal Expenses:

These represent 18% of total expenditures in 2025, amounting to AED 12.6 billion out of AED 71.5 billion.

5. Financial Investments Sector:

This sector accounts for 4% of total expenditures in 2025, valued at AED 2.9 billion out of AED 71.5 billion.

Expenditures by Sector - in AED Billion



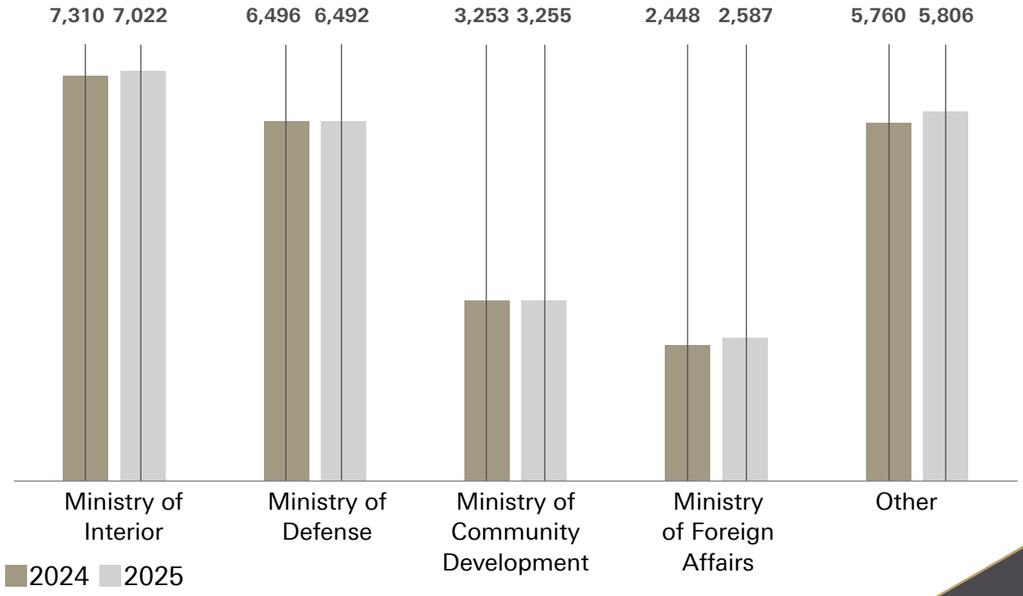
As part of its dedicated efforts to promote family stability and encourage young people to build stable and happy families, the Federal Government awarded 2,900 marriage grants in 2004 to support societal development. In addition, ongoing support was extended to 1,078 students with disabilities in 2024, facilitating their integration into society through specialized care and rehabilitation centers. This support is expected to continue, with approximately 1,052 students benefiting in 2025.

2.2.3.1 Ministries:

During the fiscal year 2025, the estimated expenses for the ministries are set at AED 25.2 billion, representing a slight decrease of AED 0.1 billion compared to the AED 25.3 billion allocated in 2024. This reduction reflects the ongoing alignment with the government's financial strategies and policies adopted in the previous year.

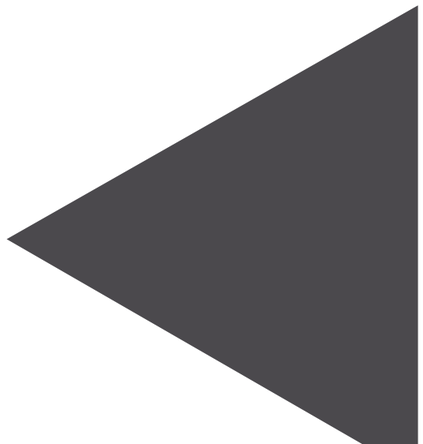
In fiscal year 2024, the largest share of expenditures was allocated to Ministry of Interior, Ministry of Community Development and Ministry of Foreign Affairs, totaling AED 19.5 billion. Of this amount, 41% was dedicated to employee compensations, while 42% was spent on goods and services, including maintenance, operations, and others. These expenditures are expected to remain stable in fiscal year 2025, with a projected ministry budget of AED 19.4 billion. This reflects the continuation of spending strategies and resource allocation, aimed at supporting key sectors to achieve national objectives (Appendix - Expenditures by Ministry, Table 2.2.3.1).

Expenditures by Ministry - in AED Millions



Expenditures by Ministry

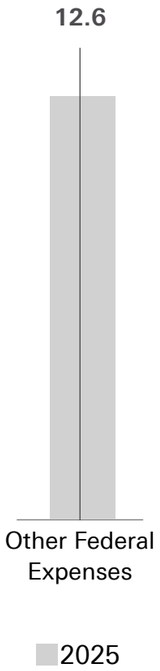
Year	2024 Budget	2025 Budget	Gap between 2024 and 2025
Ministries			
Ministry of Interior	7,309,759,000	7,021,526,000	(288,233,000)
Ministry of Defense	6,495,704,000	6,491,564,000	(4,140,000)
Ministry of Community Development	3,253,481,000	3,255,442,000	1,961,000
Ministry of Foreign Affairs	2,447,684,000	2,586,811,000	139,127,000
Ministry of Energy and Infrastructure	1,267,010,000	1,200,228,000	(66,782,000)
Ministry of Justice	1,016,305,000	966,855,000	(49,450,000)
Ministry of Education	996,270,000	996,270,000	-
Ministry of Human Resources and Emiratisation	628,693,000	642,897,000	14,204,000
Ministry of Health and Prevention	524,942,000	544,737,000	19,795,000
Ministry of Economy	296,309,000	296,975,000	666,000
Ministry of Climate Change and Environment	290,189,000	315,189,000	25,000,000
Ministry of Finance	276,918,000	389,618,000	112,700,000
Ministry of Culture	224,316,000	174,706,000	(49,610,000)
Ministry of Industry and Advanced Technology	131,341,000	120,501,000	(10,840,000)
Ministry of Investment	60,000,000	111,000,000	51,000,000
Ministry of State for Federal National Council Affairs	37,143,000	37,143,000	-
Ministers of State	10,821,000	10,821,000	-
Total Ministries	**25,266,885,000**	**25,162,283,000**	**(104,602,000)**



Federal Expenditure Budget

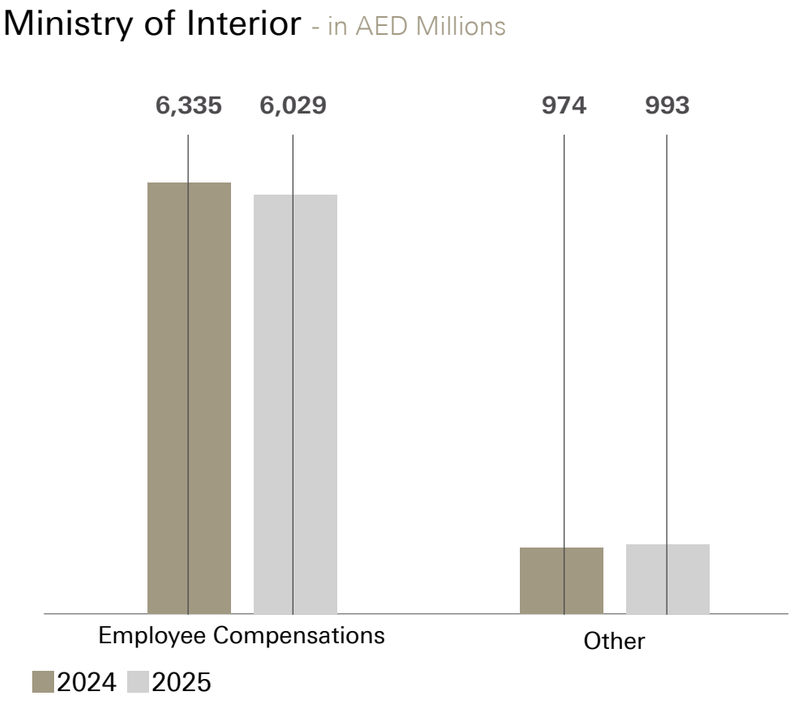
The federal expenditure budget for 2025 is estimated at AED 12.6 billion, which includes AED 1.5 billion allocated to support those affected by rainfall and floods across the country. Additionally, AED 2 billion will be allocated to fund the Etihad Rail project, while AED 1.7 billion is earmarked to settle financial obligations for ministries and federal entities. The special reserve budget is also set to increase from AED 1 billion in 2024 to AED 2.5 billion in 2025, reflecting a rise of AED 1.5 billion.

Other Federal Expenses - in AED Billion



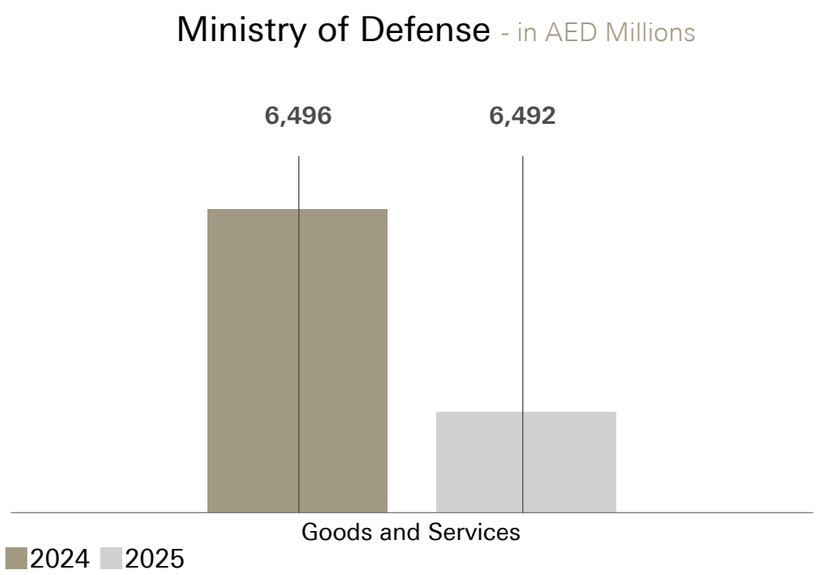
Ministry of Interior

The Ministry of Interior's budget decreased slightly from AED 7,309 million to AED 7,021 million, reflecting a reduction of AED 288 million. This decrease is attributed to a reduction of AED 496.7 million due to the transfer of personnel to the Sharjah Police. However, an additional AED 131 million was allocated, including AED 75 million for military and civilian promotions, AED 46 million for appointing 120 lieutenants, and AED 10 million for providing meals. Additionally, AED 15.2 million was allocated to fund the National Capacity Program for 2025.



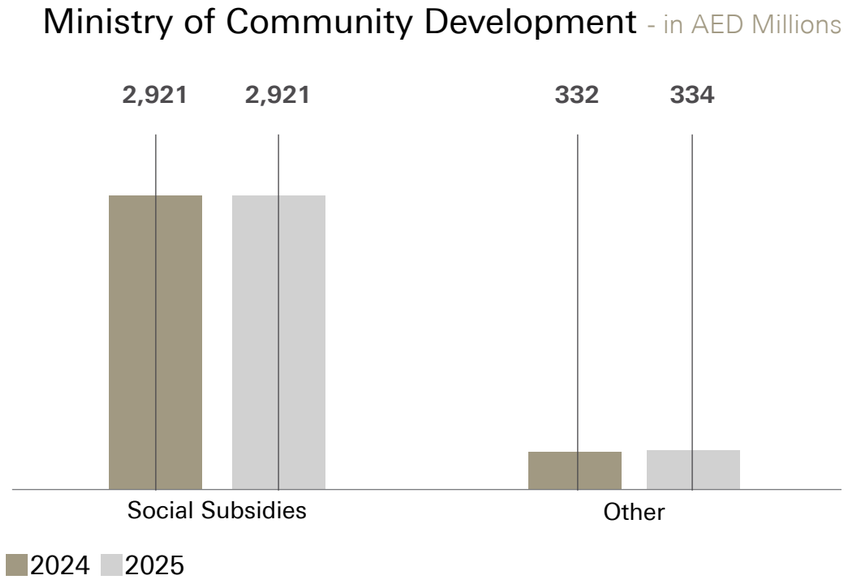
Ministry of Defense

The Ministry of Defense's budget remained nearly stable, totaling AED 6,492 million compared to AED 6,496 million in 2024, with a slight gap of AED 4.1 million.



Ministry of Community Development

The Ministry of Community Development's budget remained stable, totaling AED 3,255 million in 2025 compared to AED 3,253 million in 2024.



Ministry of Foreign Affairs

The Ministry of Foreign Affairs' budget increased from AED 2,448 million to AED 2,587 million, reflecting a rise of AED 140 million. This increase is attributed to the allocation of AED 137 million to support the reopening of diplomatic missions, enhancing the network of international relations and strengthening diplomatic presence.

Ministry of Justice

The Ministry of Justice's budget decreased from AED 1,016 million to AED 967 million, with a gap of AED 49 million. This change reflects a reduction of AED 82 million from the non-recurring supplementary budget for the judicial and legal system development project and other expenditures. However, this was offset by an increase of AED 14.2 million to support the implementation of the financial restructuring and bankruptcy law.

Ministry of Education

The Ministry of Education's budget remained unchanged at AED 996 million, including basic salaries of AED 162 million for both 2024 and 2025, as well as allowances totaling AED 181 million in 2024 and AED 194 million in 2025. The consistency in the budget suggests that there have been no major alterations to the Ministry's needs or projects.

Ministry of Human Resources and Emiratisation

The Ministry of Human Resources and Emiratisation's budget increased from AED 629 million to AED 643 million, reflecting a rise of AED 14 million. This increase includes funds allocated for the completion of the national inspection ecosystem development project for 2025, aimed at enhancing the Ministry's ability to improve the inspection mechanism. The ministry's expenditures include basic salaries amounting to AED 219 million in both 2024 and 2025, as well as allowances of AED 147 million in 2024 and AED 145 million in 2025.

Ministry of Energy and Infrastructure

The Ministry of Energy and Infrastructure's budget decreased from AED 1,267 million to AED 1,200 million, a difference of AED 67 million. The adjustments include a reduction of AED 9.8 million due to eliminated positions resulting from new policies and a reduction of AED 13 million for a non-recurring supplementary budget. However, AED 3.3 million was added for the opening of the permanent maritime transport delegation, along with AED 7 million.

Ministry of Health and Prevention

The Ministry of Health and Prevention's budget increased from AED 525 million to AED 545 million, reflecting a rise of AED 20 million. This increase is to improve resource allocation and meet health needs. It also accounts for adjustments related to the transfer of some employees to and from the Ministry of Health and Prevention.

Ministry of Economy

The Ministry of Economy's budget increased from AED 296 million to AED 297 million, up by AED 1 million. This includes AED 666,000 to cover the cost difference for establishing the National Economic Register.

Ministry of Climate Change and Environment

The budget for the Ministry of Climate Change and Environment grew from AED 290 million to AED 315 million, reflecting an increase of AED 25 million. This surge is linked to the backing of strategic projects and initiatives focused on the environment and climate, alongside funding operational expenditures that support the Ministry's efforts and plans in the environmental sector.

Ministry of Finance

The Ministry of Finance's budget surged from AED 277 million to AED 390 million, reflecting an increase of AED 113 million. This rise is attributed to the transfer of financial allocations in the federal budget for projects linked to the ministry's sectors, in line with the ministry's strategic plan to support financial activities and programs.

Ministry of Culture

The Ministry of Culture's budget for the fiscal year 2024 was initially set at AED 224 million but underwent adjustments during execution. Financial allocations for youth affairs, amounting to AED 58.6 million, were transferred to the Federal Youth Foundation, adjusting the budget to AED 165.4 million. In 2025, the budget increased to AED 174.7 million, a rise of AED 9 million to cover operational expenditures and execute the Ministry's strategic plan.

Ministry of Industry and Advanced Technology

The Ministry of Industry and Advanced Technology's budget decreased from AED 131 million to AED 121 million, a gap of AED 10 million. This decrease includes reductions in the non-recurring supplementary budget for strategic projects and the budget for preparing additional spaces in the new building.

Ministry of Investment

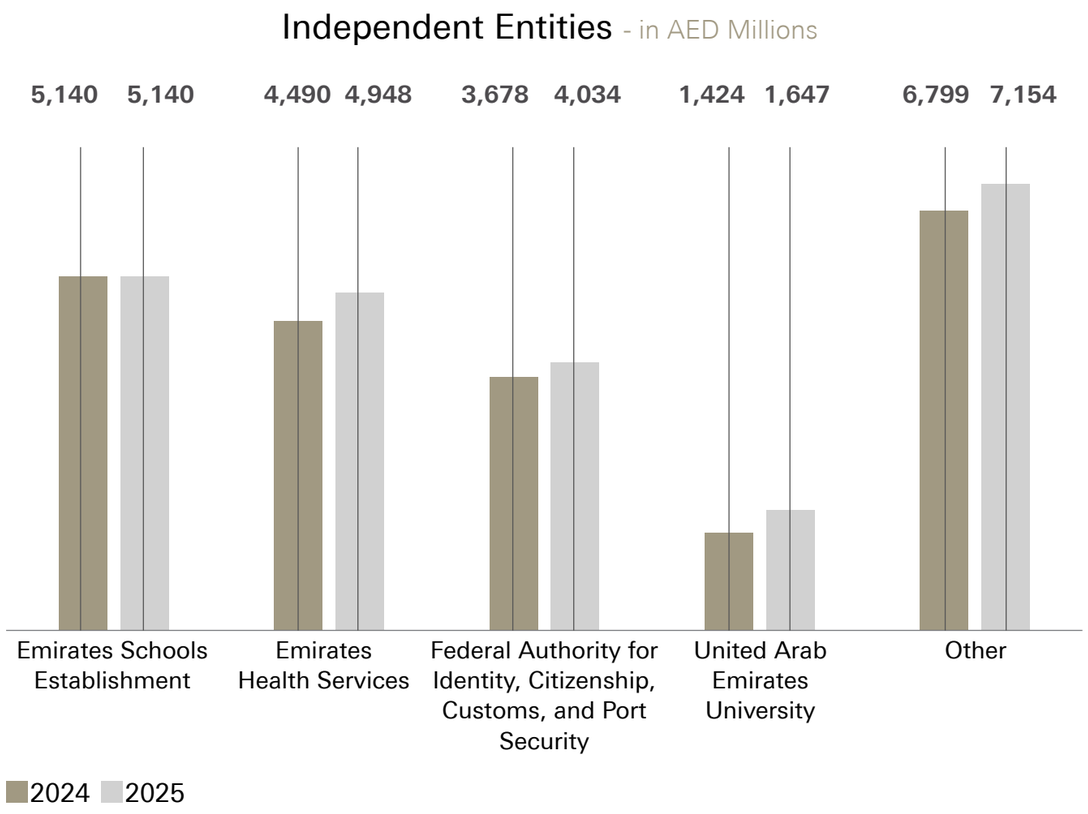
The Ministry of Investment's budget increased from AED 60 million to AED 111 million, up by AED 51 million, of which AED 30 million was allocated for employee compensations and AED 21 million for operational expenditures.

Ministry of State for Federal National Council Affairs

The Ministry of State for Federal National Council Affairs' budget remained steady at AED 37 million. This stability reflects the absence of significant adjustments in the funding allocated to the Ministry.

2.2.3.2 Independent Entities:

In 2024, the expenditures of independent entities are estimated at AED 22 billion, with the largest portion allocated to the Emirates Schools Establishment, Emirates Health Services, the Federal Authority for Identity and Citizenship, Customs and Port Security, and the United Arab Emirates University, totaling AED 15 billion. This amount is projected to increase to AED 16 billion in 2025. Employee compensations account for 73% of these expenditures, totaling AED 11 billion, with AED 4.1 billion specifically allocated for basic salaries. (Appendix - Expenditures by Entity, Table 2.2.3.2)



Expenditures of Independent Entities

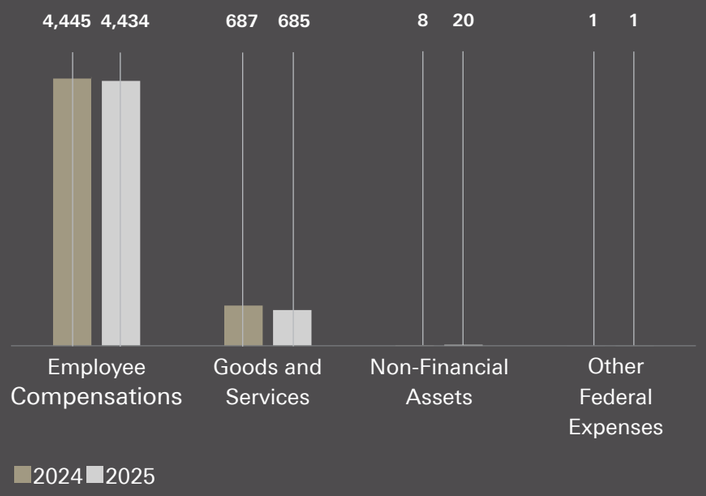
Year	2024 Budget	2025 Budget	Gap between Year 2024 and 2025
Independent Entities			
Emirates Schools Establishment	5,140,001,000	5,139,801,000	(200,000)
Emirates Health Services	4,490,178,000	4,947,843,000	457,665,000
Federal Authority for Identity , Citizenship, Customs, and Ports Security	3,677,884,000	4,033,639,000	355,755,000
United Arab Emirates University	1,424,469,000	1,647,447,000	222,978,000
Security Agency	1,329,816,000	1,329,816,000	-
Higher Colleges of Technology	1,123,127,000	1,291,596,000	168,469,000
Telecommunications and Digital Government Regulatory Authority	1,026,510,000	1,043,240,000	16,730,000
General Authority of Islamic Affairs, Endowments and Zakat	502,016,000	718,600,000.00	216,584,000
Zayed University	581,600,000	573,600,000	(8,000,000)
UAE Space Agency	416,673,000	362,140,000.00	(54,533,000)
Federal Authority for Nuclear Regulation	314,682,000	318,048,000	3,366,000
Federal National Council	224,740,000	236,740,000	12,000,000
Securities and Commodities Authority	182,000,000	187,000,000	5,000,000
General Authority of Sports	217,878,000	183,018,000	(34,860,000)
National Counselling Center	88,943,000	177,643,000	88,700,000
UAE Accountability Authority	133,714,000	-	(133,714,000)
UAE Media Council	110,621,000	110,621,000	-
Emirates News Agency	99,541,000	99,541,000	-
Federal Authority for Government Human Resources	77,702,000	84,808,000.00	7,106,000
Federal Demographic Council	64,989,000	64,989,000	-
Federal Judicial Enforcement Office	58,800,000	58,800,000	-
Anwar Gargash Diplomatic Academy	52,000,000	52,000,000	-
Minister of Tolerance and Coexistence Office	38,603,000	38,603,000	-
Federal Agency of Early Education	37,956,000	37,956,000	-
Federal Geographic Information Center	32,300,000	32,300,000	-
Zakat Fund	28,394,000	.	(28,394,000)
Vice President`s Office for Political Affairs	26,554,000	26,554,000	-
Supreme Council for Motherhood and Childhood	15,000,000	25,000,000	10,000,000
Gender Balance Council	14,953,000	14,953,000	-
Emirates Drug Establishment	-	15,000,000	15,000,000
Federal Youth Authority	-	71,863,000	71,863,000
Total Independent Entities	**21,531,644,000**	**22,923,159,000**	**1,391,515,000**

Emirates Schools Establishment

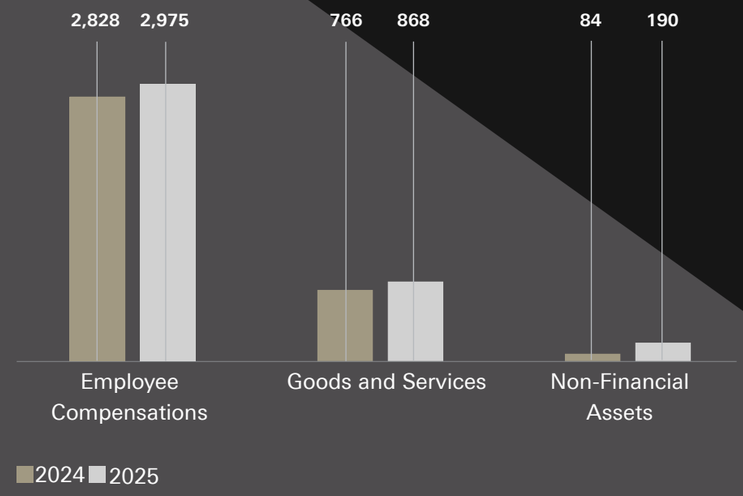
The Emirates Schools Establishment's budget for the fiscal year 2025 is estimated at AED 5,140 million, with no significant change compared to the estimates of the fiscal year 2024. Employee compensations accounted for more than 68% of the total budget, representing a slight decrease of 1% compared to 2024. A modest increase in non-financial assets was also observed. Expenditures on goods and services remained stable between the two years at AED 686 million.

Emirates Schools Establishment

- In AED Millions



Federal Authority for Identity, Citizenship, Customs, and Port Security - in AED Millions

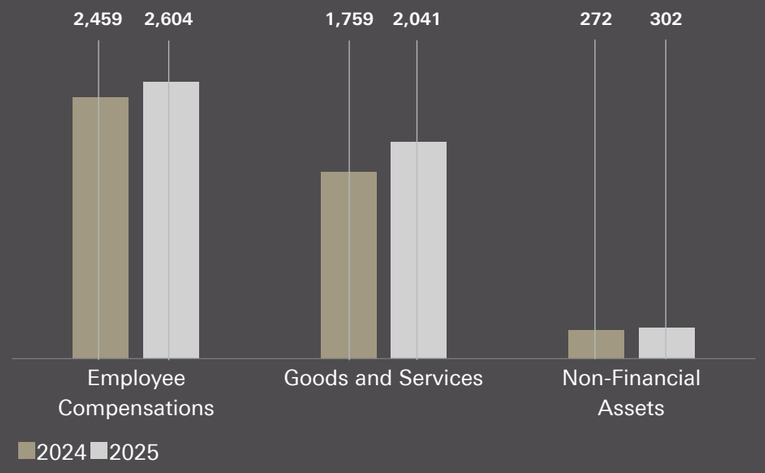


Federal Authority for Identity, Citizenship, Customs, and Port Security

The Federal Authority for Identity, Citizenship, Customs, and Port Security's expenditures increased by AED 355.7 million from 2024 to 2025, reflecting a 9% growth in activities and services. This increase is primarily driven by employee compensations, which constitutes the largest portion of the budget, rising from AED 2,827.6 million in 2024 to AED 2,975.3 million in 2025—an increase of 4.9%. These compensation figures include basic salaries, allowances, and pension contributions. Additionally, expenditures for goods and services, such as building maintenance and resource consumption, have also risen. This indicates an expansion in operational activities and a greater emphasis on sustainability and enhancing the work environment.

Emirates Health Services

- in AED Millions



Emirates Health Services

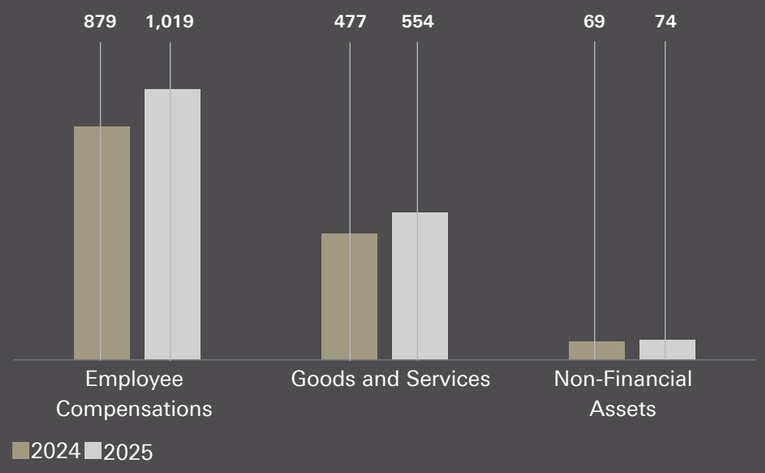
The Emirates Health Services' expenditures increased by AED 458 million from 2024 to 2025, reflecting a 9.4% growth in activities and services. The increase is primarily driven by employee compensations, which rose from AED 2,458.6 million in 2024 to AED 2,604.4 million in 2025, a 5.6% increase. These compensation figures include basic salaries, allowances, and pension contributions.
Additionally, expenditures for goods and services surged from AED 1,759.3 million in 2024 to AED 2,041.2 million in 2025, a 14% increase. This reflects an expansion of operational activities and the development of infrastructure. Also, non-financial assets slightly increased, rising from AED 272.2 million to AED 302.2 million.

United Arab Emirates University

The United Arab Emirates University's expenditures increased by AED 222.9 million from 2024 to 2025, reflecting a 15.6% growth in activities and services. The increase was driven by employee compensations which rose from AED 878.8 million in 2024 to AED 1,019.2 million in 2025, a 14% increase. These compensation figures include basic salaries, allowances, and pension contributions.
Additionally, expenditures for goods and services significantly increased from AED 476.8 million in 2024 to AED 554.4 million in 2025, reflecting a 14% increase. This highlights an expansion in operational activities and a growing emphasis on improving infrastructure and operational environments. Non-financial assets also increased, rising from AED 68.8 million to AED 73.8 million, reflecting ongoing investments in enhancing physical and technological assets.

United Arab Emirates University

- in AED Millions



Higher Colleges of Technology

The Higher Colleges of Technology's budget increased from AED 1,123 million to AED 1,292 million, up by AED 168 million. Basic salary accounted for 71% of the budget in 2024, totaling AED 800 million, and 69% in 2025, amounting to AED 890 million.

Telecommunications and Digital Government Regulatory Authority

The Telecommunications and Digital Government Regulatory Authority's budget increased from AED 1,027 million to AED 1,043 million, a rise of AED 16.7 million. This increase is intended to cover the growing demand for Federal Government network services and artificial intelligence services in the Authority's systems. Expenditures for goods and services accounted for 47% of the total, amounting to AED 481 million in 2024, and 48%, totaling AED 496 million in 2025. Basic salary expenditures represented 26% of the total, amounting to AED 270 million in 2024 and AED 272 million in 2025.

General Authority of Islamic Affairs, Endowments and Zakat

The General Authority of Islamic Affairs, Endowments, and Zakat's budget increased from AED 502 million to AED 719 million, up by AED 217 million. This increase included a special allowance of AED 29 million for mosque workers, and additions of AED 104.5 million as a transfer of the endowment for Abu Dhabi emirate, AED 29 million as integration of the Zakat Fund budget. Employee compensation expenditures represented 75% of the budget in 2024, totaling AED 375 million, and 71% in 2025, amounting to AED 511 million. Additionally, the Zakat Fund's budget has been integrated into the General Authority for Islamic Affairs and Endowments, which was renamed the General Authority for Islamic Affairs, Endowments, and Zakat, in accordance with Federal Law No. 2 of 2024.

Zayed University

Zayed University's budget decreased from AED 582 million to AED 574 million, with a gap of AED 8 million.

UAE Space Agency

The UAE Space Agency's budget decreased from AED 417 million to AED 362 million, a reduction of AED 55 million. This decrease is attributed to the rescheduling of cash flows for space projects, including the Asteroid Exploration Project and previous initiatives. Additionally, the extension of the Hope Probe mission was undertaken to collect and study data related to the planet's atmosphere. This extension shall support the development of highly qualified Emirati personnel in space technology, advances knowledge and scientific research, and promotes the creation of space applications that benefit humanity. Furthermore, it contributes to establishing a sustainable knowledge-based economy, enhancing diversification, and fostering innovation.

Federal Authority for Nuclear Regulation

The Federal Authority for Nuclear Regulation's budget increased slightly from AED 315 million to AED 318 million, reflecting an increase of AED 3.4 million.

Securities and Commodities Authority

The Securities and Commodities Authority's budget increased from AED 182 million in 2024 to AED 187 million in 2025, reflecting a rise of AED 5 million. This increase aligns with Cabinet Resolution No. (21/1F) of 2023, which authorizes the Authority to manage profits from funds not claimed by shareholders in public joint stock companies. Additionally, Cabinet Resolution No. (50/6F) of 2024 delegates the Authority to finance the additional financial credits of AED 5 million from its self-generated revenues for the fiscal year 2024-2025 to cover essential expenses.

Federal National Council

The Federal National Council's budget increased from AED 225 million in 2024 to AED 237 million in 2025. Basic salaries accounted for 83% of expenditures, totaling AED 186 million in 2024, and 85% in 2025 amounting to AED 201 million. This increase was allocated to a special grant of AED 12 million annually for Council members.

General Authority of Sports

The General Authority of Sports' budget decreased from AED 218 million to AED 183 million, a reduction of AED 35 million. This change is attributed to a deduction of AED 39 million as additional support for elite and global-level sports, alongside the allocation of AED 4 million.

National Counselling Center

The National Counseling Center's approved budget surged from AED 89 million to AED 177.6 million, reflecting an increase of AED 88.7 million. This includes AED 23 million for employee compensations, AED 55 million for goods and services, and AED 10.7 million for assets. The increase aims to enhance the Center with specialized human resources, fully activate its programs, and enable it to fulfill its strategic objectives and responsibilities.

Emirates News Agency

The Emirates News Agency's budget remained stable at AED 99.5 million for both 2024 and 2025. Allowances represented 32% of expenditures in 2024, amounting to AED 32 million, and 35% in 2025, totaling AED 35 million. Basic salaries accounted for 29% of expenditures, totaling AED 28 million in 2024, and 30% in 2025 amounting to AED 29 million.

Federal Authority for Government Human Resources

The budget of the Federal Authority for Government Human Resources increased from AED 77.7 million to AED 84.8 million, reflecting a rise of AED 7 million. This includes an additional AED 406,000 to cover cost differences for digital system projects, AED 4.5 million added to the 2024 budget, and AED 2.2 million to complete funding for digital transformation projects in 2025.

Minister of Tolerance and Coexistence Office

The Minister of Tolerance and Coexistence Office's budget remained unchanged at AED 38.6 million. Bonuses and allowances accounted for 28% of expenditures, totaling AED 11 million in 2024, and 29% in 2025 amounting to AED 11 million in 2025. Basic salaries accounted for 18% of expenditures, totaling AED 7 million in 2024, and 19%, amounting to AED 7 million in 2025.

Zakat Fund

The Zakat Fund's budget has been merged into the General Authority of Islamic Affairs and Endowments.

Supreme Council for Motherhood and Childhood

The council's budget increased from AED 15 million in 2024 to AED 25 million in 2025. This rise includes AED 10 million allocated to support the implementation of strategic initiatives, create new positions, and cover operational expenditures. Employee compensations amounted to AED 13 million, representing 52% of the expenditures in 2025, while goods and services totaled AED 11.6 million, accounting for 47%.

Federal Youth Authority

The Federal Youth Authority was established during the fiscal year 2024, with AED 58.6 million transferred from the Ministry of Culture to the foundation for youth affairs. The Authority's budget increased from AED 58.6 million in 2024 to AED 71.9 million in 2025, reflecting a surge of AED 13 million allocated to create the required positions as per the approved organizational structure.

Minister of State for Artificial Intelligence, Digital Economy, and Remote Work Applications

The budget for the Minister of State for Artificial Intelligence decreased from AED 26 million to AED 22 million, a reduction of AED 4 million. This adjustment aligns with the implementation plan of the National Digital Economy Strategy and the Digital Economy Council.

National Anti-Money Laundering and Combating Financing of Terrorism and Financing of Illegal Organizations Committee

The Committee's budget increased from AED 76.2 million to AED 78.9 million, reflecting a rise of AED 2.6 million to fund the creation of necessary positions to carry out the relevant tasks.

Expenditures by Functional Classification

As part of the UAE government's commitment to achieving strategic objectives and fostering sustainable development, this section presents a comprehensive analysis of government expenditure distribution across various sectors for 2024 and 2025. It also shows how the financial resources are distributed among key sectors, reflecting financial trends and government policies adopted in response to evolving economic and social priorities. A detailed table shall be provided, illustrating changes in sectoral expenditures supported by corresponding figures and percentages, highlighting the impact of changes on economic growth and social development.

2.2.4 Expenditures by Functional Classification - in AED Millions

Sector	2024	2025
Public Services	**15,580**	**23,432**
Defense	**8,176**	**8,126**
Public Order and Public Safety Affairs	**8,438**	**8,179**
Economic Affairs	**3,436**	**2,523**
Environmental Protection	**227**	**316**
Housing and Community Facilities	**396**	**367**
Health	**5,015**	**5,505**
Culture and Arts	**1,159**	**1,288**
Education	**9,742**	**9,991**
Social Care	**9,623**	**8,957**
Total Functional Classification	**61,792**	**68,684**
Financial Investments	**2,268**	**2,815**
Total	**64,060**	**71,500**

Public Services Sector

Expenditures in the Public services Sector surged from AED 15.6 billion in 2024 to AED 23.4 billion in 2025, an increase of AED 7.8 billion. This reflects the government's commitment to improving public services and enhancing the well-being of citizens.

Defense Sector

Defense expenditures slightly decreased from AED 8.17 billion in 2024 to AED 8.12 billion in 2025, a reduction of AED 50 million, indicating stable defense spending while maintaining security capabilities.

Public Order and Public Safety Affairs Sector

Expenditures in this sector decreased from AED 8.4 billion to AED 8.2 billion, a reduction of AED 0.2 billion. This may suggest improved efficiency in security management or a strategic shift in safety policies.

Economic Affairs Sector

Expenditures in the Economic Affairs Sector decreased significantly, from AED 3.4 billion in 2024 to AED 2.5 billion in 2025, reflecting a reduction of AED 0.9 billion. This change could indicate adjustments in economic priorities or increased efficiency in program implementation.

Environmental Protection Sector

Expenditures in this sector surged from AED 227 million to AED 316 million, an increase of AED 89 million. Federal Government efforts focus on empowering the future of environment sustainability and executing initiatives that aim to preserve the environment, reduce emissions, and support the agriculture and food sector.

Housing and Community Facilities Sector

Expenditures in this sector decreased slightly, from AED 396 million in 2024 to AED 367 million in 2025, reflecting a reduction of AED 29 million.

Health Sector

Health expenditures increased from AED 5 billion in 2024 to AED 5.5 billion in 2025, highlighting the government's ongoing commitment to enhancing healthcare services.

Culture and Arts Sector

The budget for the Culture and Arts Sector increased from AED 1.2 billion in 2024 to AED 1.3 billion in 2025, ensuring continued support for cultural and recreational activities.

Education Sector

Expenditures in the Education Sector rose from AED 9.7 billion in 2024 to AED 9.9 billion in 2025, reflecting an increase of AED 0.2 billion to further support advancements in education.

Social Care Sector

Expenditures in the Social Care Sector decreased from AED 9.62 billion in 2024 to AED 8.95 billion in 2025, a reduction of AED 0.67 billion.

Financial Investments Sector

Expenditures in the Financial Investments Sector increased from AED 2.3 billion in 2024 to AED 2.8 billion in 2025, an increase of AED 0.5 billion, demonstrating the government's focus on strengthening financial investments to foster economic growth.

As part of its efforts to empower future generations, the increase in federal expenses estimates compared to the previous year reflects the Federal Government's commitment to enhance vital sectors. These efforts provide innovative and sustainable solutions to existing and future challenges, supporting economic growth, enhancing the quality of life, and ensuring resource sustainability.

2.3 Gap Between Revenues and Expenditures (Deficit/ Surplus)

Achieving a balance between deficits and surpluses in the public budget is a key indicator of economic strength and sustainability. The UAE's fiscal policies support sustainable development and improve the quality of life for current and future generations.

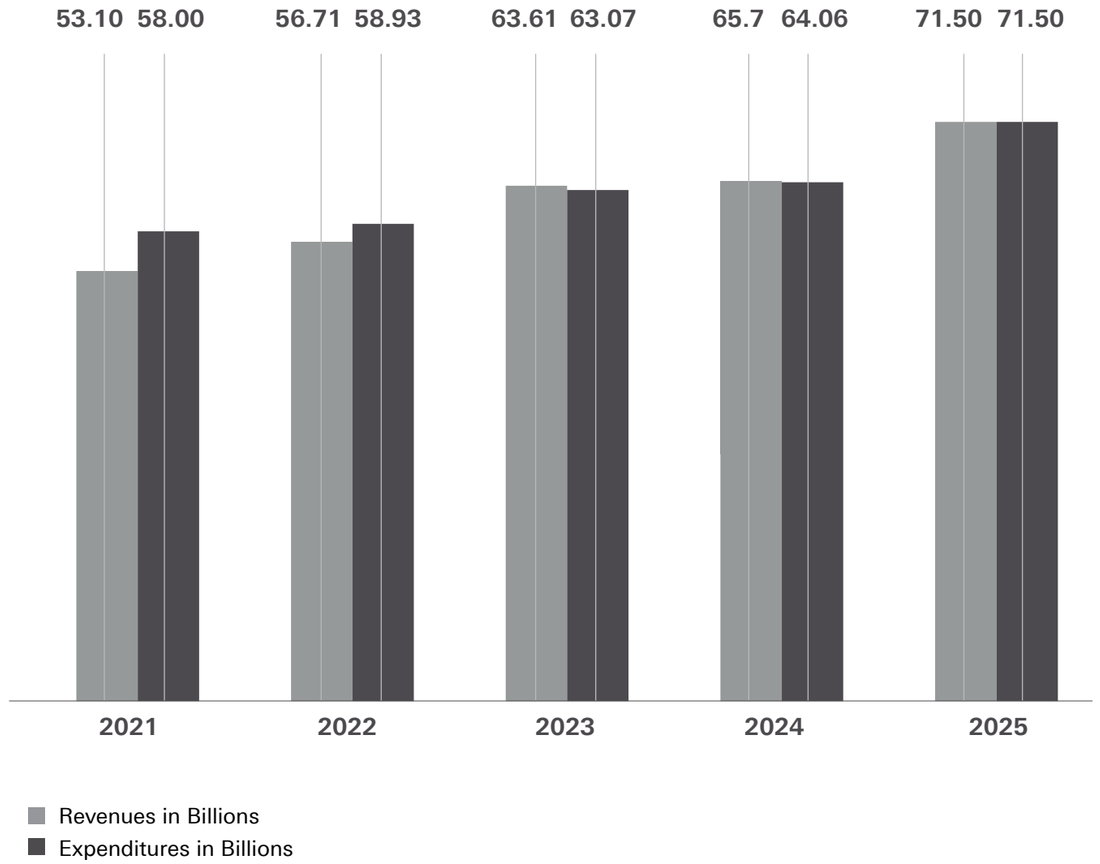
The deficit/surplus reflects the capability to efficiently manage resources while ensuring continuous economic growth and social well-being.

Between **2021 and 2025**, the Federal Government significantly reduced its fiscal deficit from **AED 5 billion in 2021 to AED 0.54 billion in 2023**, achieving a full balance in 2025 with revenues and expenditures at **AED 71.50 billion**. This progress reflects the success of sound fiscal policies aimed at sustainably reducing deficits.

This financial stability enhances the country's ability to direct its resources towards vital sectors such as:

Education Health Infrastructure

Furthermore, the UAE's commitment to sustainable development is evident through strategic investments in projects that enhance the well-being of current generations while empowering future generations.



03

Public Debt Management

- 3.1 Overview
- 3.2 Domestic Public Debt
- 3.3 External Public Debt
- 3.4 Sovereign Credit Rating
- 3.5 Impact of Exchange Rate
- 3.6 Future Outlook

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3.1 Overview

Public debt management is a key element of the UAE's financial strategy. Established under **Federal Law No. (9) of 2018** on public debt, the Public Debt Management Office ensures sustainable sovereign debt levels through the issuance of cost-effective and limited risk public debt instruments. Additionally, the Office maintains strong relationships with sovereign rating agencies, ensuring the Federal Government consistently achieves high sovereign ratings, thereby boosting investor confidence. In line with its strategic vision, the UAE is introducing innovative domestic public debt instruments in the local currency to align with international best practices and strengthen the national economy. These efforts aim to develop a robust local debt market, establish a reliable yield curve, enhance financial market stability, and diversify funding sources.

3.2 Domestic Public Debt

The Federal Government's domestic public debt instruments enhance financial stability, and diversify funding sources in UAE dirham, thus reducing reliance on foreign markets. By expanding the domestic investor base, these instruments help mitigate debt extension risks and currency fluctuations. They also offer local investors opportunities to invest in government securities in UAE dirham while providing alternative financing options for the private sector, banks, and financial institutions.

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Domestic public debt instruments include:

Government Treasury Bonds (T-Bonds)

Domestic bonds issued by the Federal Government, also denominated in the Emirati dirham.

Islamic Treasury Sukuk (T-Sukuk)

Sharia-compliant financial instruments issued by the Federal Government, denominated in the Emirati dirham.

The primary objective of issuing bonds and sukuk is to develop the yield curve for the UAE dirham, establishing a benchmark for various local currency financing activities. This includes setting reference rates for long-term mortgages and funding future capital projects.

The UAE Ministry of Finance launched the T Bonds Program in **May 2022** and the T Sukuk Program in **May 2023**. These initiatives offer bonds and sukuk with **2, 3, and 5-year** maturities, providing diverse investment options in the domestic market.

Each auction under the T Bonds and T Sukuk Programs issues bonds worth **AED 550 million** to **AED 750 million** with intervals of **6 to 8 weeks**, with two tranches per auction. This strategy increases issuance size to about **AED 4 billion** per tranche, stabilizing prices through smaller and frequent tranches, and boosting market liquidity.

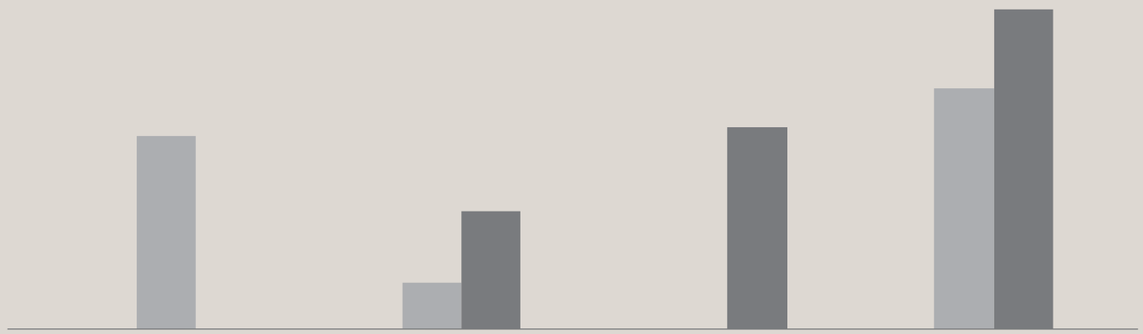
The total value of issuances under the T Bonds Program amounted to **AED 11.2 billion**, including **AED 4.85 billion** maturing in **May 2024**. On the other hand, the total value of issuances under the T Sukuk Program totaled **AED 17.10 billion. It is to be noted that the total outstanding domestic public debt stands at AED 23.45 billion**.

All issuances under the bonds and sukuk programs have been highly successful, with favorable pricing reflecting strong market demand. The T Bonds achieved a spread of **15 to 20** basis points above same maturities U.S. T Bonds, while the T Sukuk Program had a spread of **0 to 15** basis points. These results highlight growing investor confidence in the UAE government's debt instruments, reinforcing the country's position as a leading financial hub in the region.

For detailed information on the bond terms and auction details, please visit the official link:

https://mof.gov.ae/fdmo-tbonds-issuance-program/

Total Issuances of Domestic Public Debt Instruments in AED Billion



	2022	2023	2024	Total
T-Bonds	9	2.2	0	11.2
T-Sukuk	0	5.5	11.6	17.1

3.2.1 Issuance Plan

The Ministry of Finance regularly prepares and updates the domestic public debt instruments issuance plan, ensuring transparency by publishing it periodically on the Public Debt Management Office's page on the Ministry's website.

https://mof.gov.ae/fdmo-tbonds-issuance-program/

3.3 External Public Debt

International bonds are one of key public debt instruments issued by UAE government in international markets, allowing the government to reach a wider global investor base. These bonds diversify external funding sources and reinforce the UAE's position as a leading financial hub at regional and global levels while attracting global investors. International bonds offer several advantages, including regular returns for investors and the return of the principal amount upon maturities. Although similar to local treasury bonds and sukuk, the maturities of international bonds range from **10 to 40 years**, making them an attractive choice for investors seeking regular returns and a specific level of security. **As of end of 2024**, the UAE's total outstanding external public debt stood at **USD 10 billion**, reflecting the government's commitment to financial stability and diversified funding.

The UAE launched its medium- and long-term bonds program in **October 2021**, with notable issuances as follows:

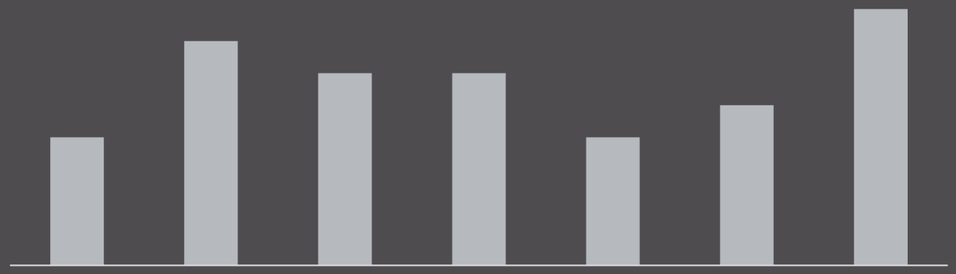
1. **2021: Bonds worth USD 4.0 billion**
2. **2022: Bonds worth USD 3.0 billion**
3. **2023: Bonds worth USD 1.5 billion**
4. **2024: Bonds worth USD 1.5 billion**

For detailed information on the bond terms and auction details, please visit the official link:

https://mof.gov.ae/fdmo-international-bond/

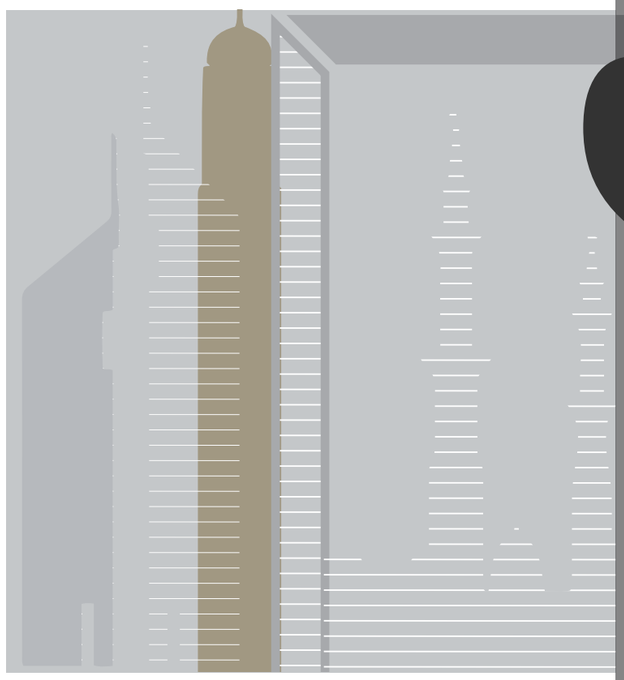
External Public Debt by Year of Maturity

in USD Billion



	2061	2052	2041	2034	2033	2032	2031
Total	2.00	1.25	1.00	1.50	1.50	1.75	1.00

3.4 Sovereign Credit Rating



The Federal Government of the United Arab Emirates has consistently maintained distinguished credit ratings:

- (AA-) by Fitch Ratings, with a stable future outlook

- (AA2) by Moody's, with a stable future outlook

The Federal Government bonds, issued through the Ministry of Finance, have also received the same high credit ratings.

3.5 Impact of Exchange Rate

Exchange rate fluctuations have minimal impact on the UAE Federal Government's external debt, as most of it is denominated in US dollars. The UAE dirham has been pegged to the US dollar at a fixed rate of **3.6725 AED = 1 USD** since **November 1980**, while maintaining stability through policies by the Central Bank of the UAE.

3.6 Future Outlook

The UAE Federal Government aims to develop an efficient financial market. It plans to continue issuing local currency debt, in line with the Domestic Public Debt Law and Cabinet-approved strategy. It is worth mentioning that issuances with maturities longer than **5 years** will help develop a comprehensive yield curve and strengthen the local debt capital market in the medium term.

04

Achievements and Targets of National Initiatives

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Achievements and Targets of National Initiatives Section

The United Arab Emirates, represented by the Federal Government, is dedicated to elevating its global standing by adopting a comprehensive strategic vision to empower future generations, in line with national objectives and the UAE Vision 2071. This vision is based on the principles of sustainability, innovation, and improving quality of life for both citizens and residents, while addressing growing regional and global challenges.

To realize this vision, the Federal Government commits to implement ambitious initiatives through:

- Developing infrastructure
- Fostering technological innovation
- Adopting sustainable practices that preserve the environment and support the national economy

In this context, the Federal General Budget Annual Report outlines the key achievements and initiatives undertaken by the Federal Government to empower the future of both citizens and residents across various vital sectors. Each of these sectors aims to:

1. Provide innovative and sustainable solutions to the challenges facing the nation
2. Federal Government's focus on driving economic growth
3. Improve quality of life
4. Support the future of generations to come through resource sustainability

These sectors' initiatives are:

- Empowering the Future through Education
- Empowering the Future through Healthcare
- Empowering the Future through Environmental Sustainability
- Empowering the Future through Economic Development
- Empowering the Future through Infrastructure Development
- Empowering the Future through Entertainment, Culture, and Community
- Empowering the Future through Security and Safety
- Empowering the Future through Space

The government's efforts are primarily concentrated on these sectors to establish the nation as a global leader through sustainable development, meeting present needs while safeguarding the prosperity and well-being of future generations.

1. Empowering the Future through Education

The Federal Government has achieved many significant accomplishments focused on:

1. **Empowering the Future of Generations through Enhancing Education**
2. **Providing the best education opportunities**

The initiatives have contributed to expanding higher education opportunities for citizens through:

1. **Submitting applications to global universities and its impact on enhancing the efficiency of citizens**
2. **Improving the quality of school education and future skills curricula, enhancing students' practical knowledge, communication abilities**
3. **Preparing students for the requirements of the future job market**

This has provided several job opportunities for youth and supported scientific research, as reflected in the following key initiatives:

Generation of the 50 (Emirates Schools Establishment)

This initiative supports school students in applying to prestigious global universities, which contributes to:

1. Increasing access to higher education opportunities
2. Boosting the local economy by reducing unemployment and enhancing the competitiveness of Emirati citizens in the workforce

Emerging Researcher Initiative (Zayed University)

This initiative focuses on developing scientific research skills among youth and students across various educational stages.

It aims to strengthen the national research ecosystem.

Future Curricula (Zayed University)

This initiative aims to establish an interactive educational ecosystem that strengthens practical skills and communication abilities among university students.

UAE Future Skills Program (Higher Colleges of Technology)

This initiative aims to:

1. Create an online portal to introduce students to future job opportunities
2. Equip students with the skills necessary to adapt to the demands of the future job market

Where the online portal targeted

120 Jobs

Green Sanctions (Ministry of Interior)

This initiative aims to:

Implement an alternative sentencing system for individuals convicted of specific cases

Through: Educational and rehabilitation programs

It seeks to: Reintegrate them into society positively instead of serving a prison sentence

Vocational and Practical Training for Emirati Students (Ministry of Human Resources and Emiratisation)

This program is designed to:

1. Develop the skills of Emirati students from schools and higher education institutions in collaboration with the Ministry of Education and the Higher Colleges of Technology

2. Strenghten ties between Emirati students and private sector companies, promoting skill transfer process and professional relationship building

Through:

Targeting key professions in the private sector

The project aims to:

Enhance the professional skills of Emirati youth in line with the goals of economic diversification and priority sectors in the country

Build a new work ecosystem that encourages young people to consider private sector jobs from an early age

This contributes in:

Increasing the retention rate of Emirati citizens working in the private sector

Increasing their awareness of the importance of this sector in supporting the UAE economy

1,070	6,245	7,663
Total Number of Companies Providing Training Opportunities	Total Training Opportunities	Total Number of Students Enrolled in the Program

2. Empowering the Future through Healthcare

The Federal Government has made remarkable strides in advancing the healthcare sector through innovative projects designed to enhance service quality and efficiency. These initiatives include strengthening disease monitoring systems, integrating smart health technologies, protecting patients from counterfeit medications, ensuring robust pharmaceutical product tracking, and preventing fraud. In its efforts to foster a culture of organ donation, the government has successfully facilitated the transfer and transplantation process of human organs and tissues.

It has also laid the foundation for a smart future, making life easier for patients and visitors through:

1. **Providing virtual healthcare via Metaverse technology**
2. **Telemedicine, which accounted for 25.6% of medical consultations**
3. **The introduction of robotic pharmacies in five hospitals, which reduced waiting times and enhanced efficiency**

Furthermore, the integration of artificial intelligence in diagnostic imaging has greatly enhanced the accuracy of detecting conditions such as breast cancer and tuberculosis.

These were represented by the following initiatives:

Tatmeen Project (Ministry of Health and Prevention)

This initiative aims to:

Track all pharmaceutical products in the UAE from production to use, improving smart healthcare efficiency and combating counterfeit and expired products. The necessary systems and infrastructure are in place to support the initiative's full implementation.

Riayati Project
(Ministry of Health and Prevention)

This project aim to:

1. Establish a centralized electronic medical records system

2. Improve disease surveillance and population health management

This project was launched under the patronage of His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice President, Prime Minister of the UAE, and Ruler of Dubai.

The system aims to improve the quality and standard of healthcare services **Through:** Providing updated clinical data for patient records **with an estimated annual cost of:** AED 49 Million

The project is expected to contribute to:

Improving the quality of healthcare services and increasing the usage rate of the electronic health record system **by** 90%

National Centre for Regulating Human Organs and Tissues Transplantation (Ministry of Health and Prevention)

This initiative aims to:

Organize and coordinate organ and tissue transplantation processes across the country.

The center aims to:

Support the country's healthcare ecosystem

Through:

1. Developing programs for the prevention and treatment of organ failure

2. Promoting a culture of organ and tissue donation

The cost of establishing and operating the center is estimated at: AED 240 Millions

Distributed over five years until the end of the fiscal year 2027

Regulating the Use of Smart Healthcare Technologies (Ministry of Health and Prevention)

This initiative aims to:

Organize the use of smart technologies in the healthcare sector.

Key contributions:

1. Enhancing the quality of healthcare services

2. Ensuring the delivery of comprehensive and coordinated care

These services are intended to include

17.1 Millions **Medical Records**

22k **Students**

Healthy Life for School Students (Ministry of Health and Prevention)

This initiative aims to:

Encourage students to adopt healthy eating habits and regularly participate in physical activities

Which

Improve the lifestyle 22k **Students**

Virtual Healthcare with Metaverse Technology (Emirates Health Services)

This initiative aims to:

Provide healthcare services

Through:

The use of VR technologies, enabling patients to receive remote medical consultations

School Health Program (Emirates Health Services)

The program contributes to raising awareness about the health of school students in the Northern Emirates through early screening for obesity, dental checkups, and providing school vaccinations.

Comprehensive Regular Screening Program – Itmenan (Emirates Health Services)

The program focuses on early detection of health risk factors like physical activity, obesity, smoking, depression, blood pressure, and risks for cardiovascular diseases, diabetes, and cancers (e.g., breast, uterine, and colon). It also provides flu and pneumococcal vaccinations and includes regular screenings for target groups in the Northern Emirates.

Through:

The Itmenan Program, operating through various channels, has facilitated regular health screenings conducted for more than **56k Patients**

Early Detection Program for Psychological Disorders (Emirates Health Services)

Early Detection of Autism in Children Program and Early Detection of Depression in Adults Program

Telemedicine in Healthcare Services (Emirates Health Services)

The initiative aims to enhance telemedicine services in healthcare by activating virtual clinics and providing remote health consultations. This includes consultation services for specialized clinics, primary healthcare centers, and mental health services. The usage rate of telemedicine for medical consultations has reached **25.6%**

among outpatient services in hospitals, family medicine services in primary healthcare centers, and consultations for mental health services, compared to the target set for **2024** , at **25%**

Private Sector Partnership Reinforcement (Emirates Health Services)

This includes expanding outsourcing operations and partnering with the private sector to provide services offered by EHS, such as laboratory services, radiology, dialysis, mental health, and emergency services.

These efforts focus on:

1. Promoting the outreach of these operations
2. Enhancing their efficiency and effectiveness
3. Boosting sustainability
4. Improving the quality of healthcare services
5. Building a system for managing partnerships with the private sector

Robotic Pharmacy (Emirates Health Services)

The initiative includes:

The introduction of Robotic Pharmacy across EHS hospitals, which was applied at:

5 Hospitals
Affiliated with EHS

8 Minutes
Average waiting time at pharmacies

Waiting times have notably dropped from over **20** minutes prior to initiative implementation

The time required to write prescriptions has been reduced from **25 minutes**

To approximately **one minute after** implementation.

Adopting Artificial Intelligence in Precise Diagnostic Imaging (Emirates Health Services)

The initiative includes applying artificial intelligence in precise diagnostic imaging for breast cancer and tuberculosis, aiming to enhance prevention and early detection.

The accuracy rate **in diagnosing cases** currently exceeds **98%**, compared to around **80%** % in 2021.

Additionally, **the image processing time has decreased to approximately only one minute.**

The initiative achieved cost **savings of more than AED 30 million in treatment expenses.**

3. Empowering the Future through Environmental Sustainability

In line with the government's commitment to environmental sustainability, numerous initiatives have been implemented aimed at:

1. **Preserving the environment**
2. **Reducing carbon emissions**
3. **Organizing and managing waste**

Efforts to enhance water and energy efficiency in Federal Government buildings have led to a 25% reduction in consumption. The government has also sought to empower the agriculture and food sector, achieving 50% sustainability among startups specialized in sustainable agriculture and supporting 40 entrepreneurs in partnership with 40 private sector entities specialized in agricultural business management.

This was reflected through the following key initiatives:

Waste-Free Schools (Ministry of Climate Change and Environment)

Under the supervision of the Ministry of Climate Change and Environment, the Federal Government sought to empower environmental sustainability for future generations,

through:

1. Designing sustainable schools that adopt proper waste management concepts, with the provision of specialized waste containers.

2. Educating students on the importance of environmental sustainability:

A budget of

AED 310,000

has been allocated to implement projects in

21 schools

The Targets have been achieved across:

14 schools

To reach zero waste

The initiative is set to be completed by 2025 and includes:

21 schools

42 educational workshops

10 containers

To be provided in 9 schools

Trash to Treasure Project (Ministry of Climate Change and Environment)

This initiative aims to:

Convert waste into valuable resources **through:**

1. Organizing and managing waste
2. Developing recycling technologies

By identifying the needs of factories in the UAE and developing solutions to minimize waste and convert it into resources that support the circular economy.

This contributes to: supporting the circular economy. **2025** is the year set to complete the initiative's outcomes and achieving the expected results

Carbon Sequestration using Nature-based Solutions, including 3 million Mangrove Trees (Ministry of Climate Change and Environment)

This initiative aims to:

Plant 3 million Mangrove trees in the UAE **along with planting 23 million mangrove trees so far**

to enhance environmental efforts in combating climate change

Industrial Decarbonization Policy (Ministry of Climate Change and Environment)

The initiative focuses on studying carbon reduction in the industrial sector, in line with the national strategic targets of 'Operation 300 billion' launched by the Ministry of Industry and Advanced Technology to support UAE Net Zero by 2050 Strategic Initiative.

The primary goal of this roadmap is to achieve:

A cumulative reduction in carbon dioxide emissions in the industrial sector by

2.9 gigatons by 2050

Investment Returns from Efficiency (Ministry of Energy and Infrastructure)

This initiative aims to:

Enhance efficiency in the use of natural resources, energy, and water. **through:** Rehabilitating the Federal Government buildings that have the highest energy consumption.

This contributes to **reducing water and energy** consumption by **25%**.

Global Market for Electric and Hybrid Vehicles (Ministry of Energy and Infrastructure)

The project aims to:

Develop an integrated infrastructure that supports the growth of the electric and hybrid vehicle market, with a target of

10 manufacturers of electric vehicles.

Pioneers of Food and Agriculture (Ministry of Climate Change and Environment)

Under the supervision of the Ministry of Climate Change and Environment, the Federal Government aims to empower the future of the youth in agricultural business management, by training them on modern agricultural and food technologies. This process shall contribute to:

1. Developing agribusiness
2. Investing in agriculture and sustainable food systems through entrepreneurs specialized in these fields

The Federal Government allocated a budget of	Over	To train	As a target by the end of
AED 960,000	3 years	30 individuals Annually	2025

The Ministry of Climate Change and Environment has worked during the previous period on:

1. Attracting **40 private sector** partners to support Pioneers of Food and Agriculture

2. Reaching **40** pioneers **of food and agriculture** as contributors to commercial and agricultural businesses across the country

3. Achieving **a 50% sustainability rate** for startups launched in specialized agricultural areas.

4. Empowering the Future through Economic Development

The government has achieved significant milestones in advancing investment, industry, and international relations. Efforts to attract investments include providing financial solutions to support local manufacturing and encouraging UAE companies to invest internationally, thereby strengthening economic ties abroad. To empower the future, the government has leveraged advanced technology and smart systems to facilitate seamless information exchange between investors and both governmental and private entities. This has created a more attractive investment environment and increased investor interest in the UAE. Notably, the streamlined process for obtaining the Golden Visa, supported by advanced technological systems, has resulted in 62,645 expatriates receiving the visa.

Furthermore, the government has prioritized fostering innovation and technology in industry and the labor market, which in turn positively contributes to the economic development of the United Arab Emirates. This includes:

1. **Launching platforms that provide comprehensive databases for analyzing and developing labor market policies**
2. **Enhancing oversight of company compliance with regulations through artificial intelligence**
3. **Helping workers understand the relevant laws through a smart multilingual platform**

This contributes to raising awareness of workers' rights, and increasing job opportunities while maintaining sustainable labor market in UAE.

The Federal Government has also focused on maritime navigation development. By adopting technological solutions to facilitate maritime services, exports have increased by 5.1%, while infrastructure enhancements have further strengthened the UAE's economic position.

This was reflected through the following key initiatives:

Corporate Diplomacy (Ministry of Foreign Affairs)

This initiative aims to engage the UAE private sector in strengthening economic relations with other countries by encouraging UAE companies to invest abroad.

Make it in the Emirates Program
(Ministry of Industry and Advanced Technology)

The program aims to attract investments and manufacture priority products, while achieving:

Investments worth
AED 1.8 billion

Providing financing solutions worth
AED 3.14 billion

Restructuring Business Councils
(Ministry of Foreign Affairs)

The project aims to:

Reorganize the UAE Business Communities abroad to enhance economic and trade cooperation with other countries.

Invest Emirates Hub
(Ministry of Foreign Affairs)

Creating a specialized digital platform to support investment and trade across the country,

through:

Facilitating the exchange of information and data between investors and government and private entities to enhance the investment environment.

BluePass for Ships and Shipping Lines
(Ministry of Energy and Infrastructure)

This project aims to:

provide advanced maritime services for cargo shipping through the country's ports.

This contributes to:

Increasing export growth by **5.1%** and strengthening the UAE's position as a global logistics hub.

'One Touch' Golden Visa
(Federal Authority for Identity, Citizenship, Customs, and Port Security)

This initiative aims to:

Facilitate the procedures for obtaining the Golden Visa **through:** Simplified procedures via an advanced digital platform **This contributes to:** Attracting talents and investors to the country.

The number of individuals who have obtained the Golden Visa reached
62,645 individuals

Tawjeeh
(Ministry of Human Resources and Emiratisation)

The Tawjeeh smart system provides customers with access to awareness services on labor market, policies and regulations through smart channels. It supports digital transformation of government services and provides multiple channels, allowing workers to choose their preferred medium. The system allows log in via digital identity only without the need to enter any other data. It is available in 16 languages commonly used in the UAE labor market. The system tracks workers who have received awareness training, leading to:

1. Raising awareness among the workforce in the UAE labor market
2. Facilitating timely and accessible awareness programs

The project achieved positive results and impacts, including:

1. Supporting worker awareness of labor laws and their executive regulations
2. Enhancing the protection of rights for both workers and employers
3. Supporting labor market stability
4. Additionally, reducing fraud against expatriate workers caused by a lack of understanding of laws and regulations

1,246,754
Workers
have been educated using the Tawjeeh smart system

15 Languages for guidance and awareness programs
Arabic, English, Urdu, Hindi, Malayalam, Tagalog, Chinese, Bengali, Pashto, French, Spanish, Sinhala, Nepali, Dutch, and Russian

Smart Inspection System (Ministry of Human Resources and Emiratisation)

The Smart Inspection System is an integrated regulatory system aimed at:

1. Ensuring the compliance of private sector companies with laws, regulations, and policies governing the labor market

2. Promoting Emiratisation

The system uses artificial intelligence to analyze data from the ministry and related systems, classifying establishments and prioritizing inspections based on a dynamic risk matrix informed by labor market variables. The project aims to:

1. Enhance the monitoring and compliance processes in the labor market

2. Expedite delivery

3. Increase the effectiveness and efficiency of inspection processes

4. Streamline the work of field inspection teams, enabling them to efficiently carry out enforcement actions against non-compliant establishments

The system is expected to contribute to achieving positive outcomes and impacts, including:

1. Providing accurate statistics that enable decision-makers to establish the necessary policies and laws to enhance the stability of the labor market

2. Real-time monitoring of inspection operations

3. Directing inspectors according to specific plans and targets

In addition to providing a comprehensive database on establishments, workers, and employers, and helping inspectors gain a complete understanding of the establishment's status.

534,836	**inspection visits during 2022**
430,897	**inspection visits during 2023**
461,020	**inspection visits during 2024**

399	**Total number of inspectors across the country**
100%	**Coverage of high-risk establishments during inspection visits**

Labor Market Information System (LMIS 3.0) (Ministry of Human Resources and Emiratisation)

LMIS Development Project aims to create a centralized database for labor market information in the UAE, supporting analysis, research, policy development, and decision-making. It focuses on improving data quality and knowledge management by implementing the proper governance principles using systems and processes based on the highest standards and best practices. This will enhance the Ministry's digital transformation projects. The system's outputs serve various stakeholders, including:

1. Statistics Centers

2. National Observatory

3. Labor Market Simulation Model

4. Data science and artificial intelligence-related research studies

National Product Platform "Conformity-Hub" (Phase 1) (Ministry of Industry and Advanced Technology)

A national program for product and service conformity using blockchain technology, focusing on developing an interconnected national database in the first phase. This will eventually be linking this database with key regional and international systems in the future. The program aims to revolutionize the verification process for products imported and manufactured in the UAE.

5. Empowering the Future through Infrastructure Development

The government has achieved significant milestones in enabling future infrastructure, driving digital transformation, and supporting various economic sectors. One key accomplishment is the UAE Digital Map initiative, an interactive platform designed to improve urban planning that has reached a 70% completion rate. Additionally, efforts to develop government buildings and enhance energy efficiency are underway, leading to optimized expenditures. To improve road infrastructure, several federal road construction and enhancement projects are currently in progress. These initiatives aim to reduce traffic congestion and improve road quality by constructing new intersections and adding extra lanes, with a total investment of AED 760 million. Moreover, the Ministry's plan for 2024–2025 includes projects focused on dam maintenance aiming to:

1. **Improve the efficiency of dams**
2. **Extend the lifespan of dams**
3. **Support the country's efforts to harvest a billion cubic meters of water**

In the housing sector, the Sheikh Zayed Housing Program continues to make strides in providing housing solutions for citizens, contributing to sustainability, and improving service quality.

In order to support strategic economic sectors, the government offered facilities and incentives to priority sectors' enterprises to enhance their competitiveness. The National Portal for Advanced Solutions has been launched to foster connections between the government and the private sector and promote innovative solutions. Furthermore, the technical system infrastructure has been upgraded to align with the requirements of digital transformation, streamline procedures and enhance performance efficiency. These improvements aim to enrich the quality of life for all citizens and residents.

This was reflected through the following key initiatives:

UAE Digital Map (Ministry of Energy and Infrastructure)

The project is designed to:

Develop an interactive digital platform to consolidate all geographic and spatial data on infrastructure and urban development, **enhancing urban planning and supporting:** the country's commitment to sustainable development.

Sheikh Zayed Housing Programme (Ministry of Energy and Infrastructure)

The program includes several projects aiming at: providing houses for citizens.

Including a project for the provision of **124 government housing - compounds (loans)** for 2024

Through government loans totaling AED **146.9 million**,

which started on	It is expected to be completed by	The entire amount has been spent, with a completion rate of
1 January 2024	31 December 2024	100%

followed by a project for the provision of **10 government housing - compounds (grants)** for 2024 through financial grants totaling AED **9.6 million,**

which started on	Completion is targeted by	Completion rate reached
1 January 2024	31 December 2024	100%

A project issuing 2,442 housing loans in collaboration with banks for 2024. The total funding amounts to **AED 1,922.5 million,** with a **100%** completion rate achieved to date.

Additionally, the Cabinet resolution regarding the exemption of (**69**) **citizens** from housing loans for 2024 with a total cost of **AED 30.5 million**, achieving a full **100% progress.**

The program also encompasses several other initiatives, including:

Cabinet resolution regarding 1,156 housing finance decisions for 2024

costing

AED 842.4 million

Cabinet resolution regarding support for eligible beneficiaries of the Zayed Housing Programme for 2024

costing

AED 1,215.1 million

Establishment of diverse housing complexes

costing

AED 354 million

Infrastructure Program (Ministry of Energy and Infrastructure)

This program encompasses projects aimed at developing and enhancing government buildings, including:

1. Construction and Efficiency Enhancement of Federal Buildings (2024 Project)

Budget:

AED 180 million

Objective: Enhance the efficiency of government buildings to meet diverse needs

2. Developing the Infrastructure of Federal Buildings Project

Budget:

AED 235 million

3. Improving Energy Efficiency in Government Buildings Project

Budget:

AED 40 million

Objective: Reduce energy consumption

In addition to the implementation of:

Establishing New Buildings for Federal Institutions Project

Budget:

AED 100 million

Enhancing the Efficiency of Services Provided in Government Buildings Project

Budget:

AED 120 million

National Program for Stimulating Enterprises in Priority Sectors (Ministry of Energy and Infrastructure)

The program aims to:

Support private enterprises in priority economic sectors by offering facilities and incentives to enhance their ability to conduct business and adapt to national economic priorities.

Federal Roads Construction and Maintenance Projects (2024-2025) (Ministry of Energy and Infrastructure)

The project contributes to:

1. Improving the quality of federal roads

2. Reducing traffic congestion through the construction and completion of new roads

3. Increasing the number of intersections and lanes

4. Enhancing road efficiency and extending the lifespan of buildings, with a budget of **AED 760 million.**

Dam Maintenance Projects for 2024 and 2025 (Ministry of Energy and Infrastructure)

The project contributes to:

Achieving the billion-liter rainwater harvesting goal through dam maintenance works, contributing to:

1. Improving the efficiency of dams

2. Improving their development and extended lifespan

National Portal for Advanced Solutions (Ministry of Energy and Infrastructure)

An initiative aimed at:

Providing an integrated platform that unites the government, private sector, and research and academic institutions to develop and deliver innovative solutions to national challenges.

Launch of "Sahl" (Ministry of Human Resources and Emiratisation)

The project seeks to develop a unified and integrated digital platform to provide the Ministry's services while enhancing the user experience and operational efficiency by:

- Delivering an exceptional experience across all digital channels
- Offering a unified source of accurate, up-to-date data
- Enabling the Ministry to respond swiftly to changes and regulations with a flexible platform
- Providing a streamlined system to reduce risks and maintenance costs

The project seeks to a complete transformation towards a dynamic, integrated operational environment through:

1. **Updating legacy systems**
2. **Simplifying processes to align with the requirements of digital transformation**

While launching new initiatives aimed at transforming the Ministry's role from a service provider to a regulatory authority, that efficiently manages the developed strategies.

6. Empowering the Future through Entertainment, Culture, and Community

The UAE is dedicated to enhancing the quality of life for all citizens and residents by:

1. **Launching initiatives that promote social well-being**
2. **Providing targeted support to various groups**

The government has made significant strides in various sectors to promote comprehensive development in the UAE. In sports, initiatives like the National School Games and the National Sports Leadership Empowerment Program were launched to cultivate sports culture, foster talents, and pave the way for future leaders. In the family sector, the government launched the Pre-Marriage Counselling platform to promote family stability, introduced the Innovative Endowment Donations System to ensure transparency in charitable contributions, and implemented the UAE Mosque Specifications to elevate quality standards and foster sustainability. In the judicial field, the One-Day Justice System was developed to accelerate judicial procedures, while the Diplomatic Stability Initiative strengthens the UAE's role in international mediation.

These efforts are reflected in the following key initiatives:

National School Games (General Authority of Sports)

This initiative aims to:

Organize national school sports programs to foster a culture of sports among students, contributing to developing a healthy, active generation capable of participating in local and international sports activities.

Pre-Marriage Counselling (Ministry of Community Development)

An initiative designed to:

Create an online platform that offers advice and support for couples getting ready for marriage. The goal is to promote family stability and raise awareness about the importance of building strong, stable families.

Innovative Endowment Donations System (General Authority of Islamic Affairs, Endowments and Zakat)

This initiative aims to:

Develop innovative methods to collect and manage endowment donations in a transparent and efficient manner.

This contributes to:

Enhancing social solidarity and supporting charitable projects, in collaboration with 10 banks operating in the country to ensure effective financial donation collection for the endowment.

UAE Mosque Specifications (General Authority of Islamic Affairs, Endowments and Zakat)

An initiative designed to:

Establish UAE-specific standards and innovations for mosque construction and operation, ensuring high quality, sustainability, and efficiency in line with national standards, ultimately increasing satisfaction among mosque-goers.

One-Day Justice (Ministry of Interior)

This project focuses on developing the joint security operations system to streamline and expedite security procedures for specific cases

Reduce the number of court visits from 7 to 1

by simplifying the review process and security procedures

Ambassadors of Tolerance Initiative (Ministry of Foreign Affairs)

Launch an Arab alliance to promote tolerance and peace in the region

It is implemented through:

Collaboration between the Ministry of Foreign Affairs, the Arab Youth Center, and regional organizations.

The goal is to:

Enhance the role of youth in fostering tolerance and peace.

Develop a System for Handling Individual Disputes (Ministry of Human Resources and Emiratisation)

A mechanism has been developed to resolve individual labor disputes between establishments and workers, expediting the process and ensuring rightful claims. It operates in coordination with judicial authorities, identifying applicable disputes without overlapping with other jurisdictions.

Reducing:

The number of complaints referred to courts.

Enhancing

the UAE's image in competitive indices.

The mechanism guarantees that workers receive a decision on their entitlements within **14** days.

Workforce	20% **98%** Percentage of disputes settled by the Ministry	89% **2%** Percentage of disputes referred to the courts
Domestic Workers	**99.9%** Percentage of disputes settled by the Ministry	98.9% **0.10%** Percentage of disputes referred to the courts

System for Accreditation of Professional Craft Certificates (Ministry of Human Resources and Emiratisation)

A framework has been established to accredit craft certificates for workers, setting standards for skill assessment and accreditation. This initiative enhances labor market competitiveness and improves the country's global ranking in competitive indices. The project aims to:

1. Increase the number of skilled workers by **20% by 2025**
2. Ensure workforce efficiency and mobility
3. Protect consumers by ensuring the provision of high-quality services

It also tackles the skills shortage in craft workers, boosts productivity, and ensures the UAE labor market aligns with global best practices. The outcomes are measurable and will lead to a qualitative shift in target economic sectors.

Discovering Competitive Talents (General Authority of Sports)

This initiative aims to:

Identify and support outstanding young talents in various sports fields.

It is implemented through:

Advanced training programs that contribute to the development of national capabilities in the sports field.

National Sports Leadership Empowerment Program (General Authority of Sports)

This project aims to:

Prepare and qualify sports leaders in the UAE by developing their skills and providing them with the opportunity to participate in sports activities at local, regional, and international levels.

Global Tolerance Clubs in Universities (Ministry of Tolerance and Coexistence)

This initiative aims to:

Promote the values of tolerance in universities.

It is implemented through:

The development of academic programs and educational platforms that promote ideas and policies related to tolerance.

Global Tolerance Alliance (Ministry of Tolerance and Coexistence)

This initiative aims to:

Establish a network involving civil society organizations and international organizations

The goal is to:

Promote tolerance in communities through joint initiatives that spread the values of tolerance and facilitate knowledge exchange.

World Governments as Incubators for Tolerance (Ministry of Tolerance and Coexistence)

This initiative aims to:

Establish a network of global governmental partnerships to share the UAE's expertise in tolerance with the world and support government policies that promote tolerance across various sectors.

Diplomacy of Stability to Build Expertise in Resolving International Conflicts (Ministry of Foreign Affairs)

This program aims to:

Promote a sustainable academic development to build national capacities in mediation, negotiation, and international dispute resolution.

It is implemented through:

International and academic partnerships

7. Empowering the Future through Security and Safety

The UAE is committed to enhancing security and safety through:

1. **Launching initiatives to develop advanced security systems**
2. **Improving the responsiveness of government agencies to modern security challenges**

These initiatives include the development of smart systems and platforms that enable efficient reporting of issues and complaints, resulting in quicker response times. They seek to enhance coordination between security and judicial authorities through the integration of modern technology. Furthermore, these smart systems and platforms are designed to reduce accident rates by 70% utilizing smart alert systems, which aim to enhance traffic safety, protect both citizens and residents, and ensure a safe and secure environment for all.

These efforts are reflected in the following key initiatives:

ECrimes platform (Ministry of Interior)

This initiative aims to:

Develop an integrated electronic system to receive reports and complaints related to cybercrimes from anywhere in the world.

This contributes to:

Enhancing prompt and effective responses to cybercrimes.

Smart Integration of Joint Federal and Local Police and Judicial Operations (Ministry of Interior)

This initiative aims to:

Develop an integrated communication system between security, police, and judicial authorities using modern technology. This contributes to:

1. Accelerating procedures

2. Improving efficiency in handling security and judicial cases

Salamah 365 (Ministry of Energy and Infrastructure)

This initiative aims to:

Develop smart alert systems that interact with road users and infrastructure **to reduce accident rates** by **70%**, contributing to enhanced traffic safety.

Establishment of Center for Cybersecurity Project (Ministry of Health and Prevention)

This project aims to:

1. Protect the Ministry's systems and digital data from cyber threats.

2. Ensure the confidentiality of data by preventing unauthorized access to sensitive information.

The project aims to secure and protect data from intentional or accidental damage or destruction, while ensuring the availability of data and services to authorized users when needed.

The project also seeks to:

1. Provide secure cloud storage services

2. Encrypt data to ensure cybersecurity

This investment is critical for protecting the digital assets of organizations, reducing the risk of breaches, and supporting business objectives. According to preliminary financial studies,

the **project's cost** is estimated at approximately **AED 85 million**, distributed over **five years.**

8. Empowering the Future through Space

The UAE Federal Government has played a key role in advancing the space sector, using space resources to inspire future generations and drive space-related educational initiatives. It focuses on technology to improve the future and create job opportunities in space fields. Space technology also supports environmental sustainability through satellite monitoring to tackle challenges like climate change. The UAE is committed to empowering youth and fostering a sustainable future. Through strategic partnerships, the government has signed several agreements and launched initiatives to strengthen space technology and scientific policy, developed an index to assess the country's capabilities compared to global benchmarks and promoted international collaboration for knowledge and sciences transfer from global agencies and organizations.

The UAE Space Agency has signed several significant agreements with leading entities in the international space sector, including:

1. National Aeronautics and Space Administration (NASA)
2. Japan Aerospace Exploration Agency (JAXA)
3. Russian Space Agency (Roscosmos)
4. Indian Space Research Organisation (ISRO)
5. Saudi Space Agency (SSA)
6. National Space Science Agency (NSSA) in Bahrain, etc.

These agreements establish vital frameworks for collaboration in research, education, and the development of policies and regulations within the space sector. The "International Relations" section includes a detailed list of memoranda of understanding (MOUs) signed by the UAE Space Agency with global space agencies, industrial companies, and different government entities.

The UAE Space Agency has successfully joined prominent global organizations and committees, including:

1. International Space Exploration Committee Membership (First Arab state)
2. United Nations Committee on the Peaceful Uses of Outer Space
3. International Astronautical Federation
4. Group on Earth Observations, focusing on raising public awareness of accessible Earth observation data
5. Global Climate Observatory
6. International Charter on Space and Major Disasters, etc.

In alignment with these global memberships, the Federal Government has launched several initiatives to empower the space sector:

National Space Fund (UAE Space Agency)

A fund designed to support the space sector, providing financial flexibility to facilitate and develop various activities. One of the key initiatives under this fund is the National Radar Satellite Programme, "Sirb",

which comprises a collection of remote sensing satellites that utilize radar technologies.

- Radar technologies to provide unprecedented imaging capabilities, along with the development of the entire space value chain.

"Sirb" Program Focus Areas:

- Development of unprecedented design, assembly, and integration capabilities at a commercial level within the UAE. This will contribute to the expansion of the space value chain and increased productivity in space-related research and development, with a focus on the development of spacecraft for Earth observation, directly linked to the commercial use of collected data.

Space Economic Zones (UAE Space Agency)

This program aims to:

Establish the space sector as a key contributor to the national economy.

This can be done by:

Developing economic space zones to attract startups and major projects, contributing to economic growth.

The UAE Space Agency is focused on:

1. Providing support to startups and small and medium-sized enterprises (SMEs).

2. Stimulating the national space economy through initiatives and economic incentives, in collaboration with various partners in the country, such as the establishment of space laboratories and economic space zones. The program's goals include:

    - Creating an integrated and attractive work environment that meets both local and global needs.
    - Boosting the competitiveness of companies in the space economy to drive increased demand for space technologies and services.
    - Fostering innovation and enhancing the sector's contribution to the UAE's non-oil GDP.

Supervising and Financing the Hope Probe Project (UAE Space Agency)

This national project aimed to:

Manufacture and launch a probe to reach Mars in **2021**.

The scientific mission of the Hope Probe has been extended to collect and analyze data related to Mars' atmosphere. The Federal Government, represented by the UAE Space Agency, funded and supervised the project in collaboration with international partners. The mission's objectives include:

1. Building highly qualified Emirati professionals in space technology

2. Advancing knowledge, scientific research, and space applications to benefit humanity

3. Establishing a sustainable knowledge-based economy, enhancing diversification, and fostering innovation

The mission also aims to strengthen the UAE's position in the global space race and support scientific discoveries and international partnerships to further enhance the UAE's role in the space sector.

The "Hope Probe" has achieved groundbreaking milestones

in scientific research, with a **completion rate** of **40%** and expenditures of **AED 44 million**.

The mission has been extended until 2026, with possible further extensions depending on the probe's condition. It has successfully studied the Martian atmosphere, including capturing the first-ever image of the planet's atmosphere. Additionally, the "Hope Probe" has released its tenth batch of scientific data,

comprising **4.1 terabytes** of observations and data about Mars.

The data were captured using the ultraviolet spectrometer. The probe achieved a close-up view from the Martian night side, akin to the perspective seen from the new moon, with the instruments angled no more than **28 degrees** from the Sun.

Arab Satellite Project 813 (UAE Space Agency)

This national project, with a **federal budget** of **AED 63 million**, aims to develop the UAE's technical and technological capabilities.

The project focuses on key areas like design, manufacturing testing, launch operations, periodic monitoring, and scientific data analysis. It utilizes the UAE's private space facilities and involves collaboration with several Arab countries.

The Arab Satellite 813, a hyper-spectral satellite, is notable for its weight, size, and efficiency. It is being domestically manufactured in scientific centers and laboratories, aiming to develop Arab expertise in satellite design, manufacturing, assembly, testing, operation, and data analysis.

Approximately 22% of the project **has been completed.**

The project supports several scientific and environmental objectives, including:

- Environmental mapping
- Monitoring and archiving natural phenomena and resources, including land cover dynamics
- Crop condition monitoring
- Inland water quality assessment and distribution
- Soil erosion and pollution analysis in relation to climate
- Monitoring the condition of mining sites
- Geological exploration and detection of minerals, rare earth elements, and base metals
- Identifying and monitoring mining and drilling sites for natural gas and oil reserves

The UAE Asteroid Belt Exploration Mission 2028 (UAE Space Agency)

The UAE Mission to Explore the Asteroid Belt, with a **federal budget** of **AED 63 million**. is the first mission focused on studying seven asteroids within the main asteroid belt. The mission aims to advance the UAE's private space sector and strengthen national capabilities in innovation and technology. Its goals include exploring the characteristics, origins, composition, and evolution of asteroids to better understand our solar system, investigating water-rich content as a potential resource, and examining the presence of organic and volatile materials in the asteroid belt.

The project spans 13 years, divided into two main phases. The first phase involves **6 years** dedicated to the spacecraft's development and design, followed by **7 years** focused on exploring the main asteroid belt between Mars and Jupiter. This phase involves conducting a series of close maneuvers to collect unprecedented data on seven asteroids, concluding with a final flyby and landing on the seventh asteroid, Justitia. Currently, **34% of the** project has been completed.

The initiative's strategic objectives are:

- Designing a mission that advances fundamental sciences and technological development
- Empowering the UAE private sector and strengthening the commercial science and technology sector
- Training and developing Emirati talent, while enhancing contributions from Emirati engineers and scientists
- Expanding international partnerships
- Developing engineering and scientific academic programs
- Ensuring the sustainability of the UAE's space exploration program

National Program for Specialized Space Competencies (UAE Space Agency)

The program aims to develop local talent through specialized certifications and training in the space field, in collaboration with universities and relevant entities.

With a **federal budget** of approximately **AED 3 million**, the initiative is being implemented through the "National Space Academy."

The academy is dedicated to enhancing the sustainability of national space programs, fosteringhuman capital, and equipping young Emirati talent with skills in space sciences and technology. Developed in alignment with global standards and best practices, these skills play a vital role in driving the success of the national space program.

Academy members undergo performance evaluations and participate in a three-month space mission, where they conduct research projects in their respective fields.

Space Applications Adoption Incentive Program (UAE Space Agency)

This project aims to:

Stimulate the use of value-added services from space technologies to address national and global challenges, such as food security and climate change.

A **budget** of **AED 14 million** has been allocated to analyze space data and apply artificial intelligence techniques to develop applications supporting food security, energy, infrastructure, and climate change.

With **85%** of the **project completed**, several national initiatives have been launched using satellite data, including:

1. Greenhouse Gas Monitoring Project
2. Food Security Monitoring Project
3. Atlas of Losses and Damages Project
4. UAE Rain Monitoring Project

A feasibility study has been conducted to launch **six national challenges**, with work already underway on **three main programs** aimed at addressing these challenges using satellite imagery.

Quality Standards for Space Programs (UAE Space Agency)

The quality standards for space programs aim to:

1. Enhance the outputs of space projects
2. Implement clear policies and mechanisms for executing improvement plans
3. Activate a mechanism to mitigate the potential risks of agency-funded space projects

A **federal budget** of **AED 14.4 million** has been allocated to develop a platform for the governance of space projects, monitor their progress, and oversee technical and financial statuses alongside performance indicators.

Currently, **70%** of the initiative has been completed, including implementing the first version of the project funding policy and developing space project management, quality governance, and risk management standards.

A draft policy for intellectual property protection has been developed for space project sponsored by the agency, while working on the first versions encompassing feedback gathered from space sector stakeholders.

05

Appendices

All attached tables are presented in AED million.

Appendix - Revenues by Groups

Table 2.1.1: Estimated Revenue Values by Groups for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	**Federal Entity Service Fees**	24,826.0	26,291.0
2	**Emirate Contributions**	14,592.0	14,605.0
3	**Taxes**	11,268.0	12,641.0
4	**Pension Contributions**	450.0	470.0
5	**Investment Returns**	14,592.0	17,493.0
	Total	**65,728.0**	**71,500.0**

Appendix - Table 2.1.1.1: Revenues Perspective of Federal Entity Service Fees for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	**Federal Entities**	2,314.3	2,801.0
2	**Ministries**	19,994.6	20,373.4
3	**Revenues from interest, bonds in AED, and Central Bank**	2,167.1	2,216.8
4	**Bank Interest**	350.0	900.0
	Total	**24,826.0**	**26,291.0**

Appendix - Table 2.1.1.2: Revenues Perspective of Emirates Contributions for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	**Contributions of Abu Dhabi (services)**	6,329.2	6,329.2
2	**Contributions of Abu Dhabi (cash)**	6,816.8	6,816.8
3	**Contributions of Dubai (cash)**	1,200.0	1,200.0
4	**Contributions of the Presidential Court**	245.8	259.0
	Total	**14,591.0**	**14,605.0**

Appendix - Table 2.1.1.3: Revenues Perspective of Taxes for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	**Import of tobacco and its derivatives**	0.0	0.0
2	**Excise tax**	1,162.8	1,307.2
3	**VAT**	10,105.2	11,333.6
	Total	**11,268.0**	**12640.8**

Appendix - Table 2.1.1.4: Revenues Perspective of Pension Contributions for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	**Civilian pension contributions**	0.0	0.0
2	**Military pension contributions**	450.0	470.0
	Total	**450.0**	**470.0**

Appendix - Revenues by Sectors

Appendix - Table 2.1.2.1: Revenues by Infrastructure and Economic Resources Sector for FY2024 and FY2025

#	Item	2024	2025
1	**Ministry of Energy and Infrastructure**	548.1	550.6
2	**Ministry of Industry and Advanced Technology**	64.1	67.8
3	**Ministry of Economy**	615.0	752.0
4	**Ministry of Climate Change and Environment**	100.6	92.7
5	**Telecommunications and Digital Government Regulatory Authority**	1,024.5	1,095.0
6	**Federal Authority for Nuclear Regulation**	314.7	318.0
	Total	**1,642.5**	**2,876.1**

Appendix - Table 2.1.2.2: Revenues by Social Development Sector for FY2024 and FY2025

#	Item	2024	2025
1	**Ministry of Culture and Youth**	38.0	1.1
2	**Ministry of Education**	14.8	24.0
3	**Ministry of Health and Prevention**	399.2	115.0
4	**Ministry of Human Resources and Emiratisation**	6,500.1	6,751.0
5	**Ministry of Community Development**	0.9	0.9
6	**Emirates Drug Establishment**	0.0	300.0
7	**Emirates Schools Establishment**	44.5	50.5
8	**Emirates Health Services**	521.1	543.1
9	**General Authority of Sports**	9.0	9.0
10	**Anwar Gargash Diplomatic Academy**	0.6	0.6
11	**UAE Media Council**	0.0	37.0
12	**General Authority of Islamic Affairs, Endowments and Zakat**	3.8	16.3
13	**United Arab Emirates University**	100.0	100.0
14	**Higher Colleges of Technology**	48.1	56.4
15	**Zayed University**	35.0	27.0
	Total	**7,715.1**	**8,031.9**

Appendix - Table 2.1.2.3: Revenues by Government Affairs Sector for FY2024 and FY2025

#	Item	2024	2025
1	**Ministry of Foreign Affairs**	1,039.1	903.6
2	**Ministry of Finance - 112**	1.0	1.4
3	**Ministry of Justice**	225.6	318.8
4	**Securities and Commodities Authority**	182.0	248.0
5	**Federal Authority for Government Human Resources**	0.1	0.1
6	**Other Federal Entities**	175.2	185.2
	Total	**1,623.0**	**1,657.1**

Appendix - Table 2.1.2.4: Revenues by Other Federal Revenues Sector for FY2024 and FY2025

#	Item	2024	2025
1	VAT	10,105.2	11,333.6
2	Excise tax	1,162.8	1,307.2
3	Contributions of the Government of Abu Dhabi (cash)	6,816.8	6,816.8
4	Contributions of the Government of Abu Dhabi (services)	6,329.2	6,329.2
5	Contributions of the Government of Dubai (cash)	1,200.0	1,200.0
6	Contributions of the Ministry of Presidential Affairs	245.8	259.1
7	Federal Authority for Identity, Citizenship, Customs, and Port Security	10,000.0	10,300.0
8	Revenues from Interest - Emirates Investment Authority	1,456.4	1,451.8
9	Emirates Transport	101.2	101.2
10	Bank Interest	350.0	900.0
11	Military pension contributions	450.0	470.0
12	Other Revenues (Investment Returns and Interest)	15,505.35	18,466.05
	Total	53,722.7	58,934.9

Appendix - Revenues by Classification of Entities

Ministry Revenues:

Appendix - Table 2.1.3.1: Revenues by Ministries for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	Ministry of Energy and Infrastructure	548.1	550.6
2	Ministry of Culture	38.0	1.1
3	Ministry of Foreign Affairs	1,039.1	903.6
4	Ministry of Education	14.8	24.0
5	Ministry of Health and Prevention	399.2	115.0
6	Ministry of Industry and Advanced Technology	64.1	67.8
7	Ministry of Economy	615.0	752.0
8	Ministry of Human Resources and Emiratisation	6,500.1	6,751.0
9	Ministry of Justice	225.6	318.8
10	Ministry of Climate Change and Environment	100.6	92.7
11	Ministry of Community Development	0.9	0.9
12	Ministry of Finance - 112	1.0	1.4
13	Other Ministries	175.2	185.2
14	Other Federal Revenues (Ministry of Finance - 198), detailed as follows:	53,722.7	58,935.0
14.1	Taxes	11,268.0	12,640.9
14.2	Contributions of Abu Dhabi	13,146.0	13,158.4
14.4	Contributions of Dubai	1,200.0	1,200.0
14.5	Contributions of the Presidential Court	245.8	259.1
14.6	Federal Authority for Identity , Citizenship, Customs, and Port Security	10,000.0	10,300.0
14.7	Other Investment Revenues	14,592.2	17,492.8
14.8	Contributions and Interest	2,967.1	3,586.8
14.9	Other Revenues	303.7	297.0
	Total	63,444.4	68,699.0

Ministry of Energy and Infrastructure

Revenues amounted to AED 548 million in 2024, increasing to AED 551 million in 2025, reflecting a growth of 0.5%. Transport vehicle license revenues rose from AED 16 million in 2024 to AED 18 million in 2025. Similarly, ship and sailor license fees recorded AED 46 million in 2024, rising to AED 47 million in 2025.

Ministry of Culture and Youth

Revenues declined sharply, dropping from AED 38 million in 2024 to AED 1 million in 2025, a decrease of 97%. Fees for media activity certificates and permits fell from AED 37 million in 2024 to AED 0 in 2025. No revenues were recorded from fines, which stood at AED 500,000 in 2024 but fell to AED 0 in 2025 due to the separation of the UAE Media Council from the Ministry of Culture and Youth.

Ministry of Foreign Affairs

Revenues declined significantly, decreasing from AED 1.0 billion in 2024 to AED 903.5 million in 2025, a drop of 13%. Fees for certificates of origin—import invoices—fell from AED 486 million in 2024 to AED 321 million in 2025, driven by a Cabinet resolution to unify fee tiers for certificates of origin and certificate authentication. Capital assets worth AED 35.5 million were recorded in 2024.

Ministry of Education

Revenues surged from AED 15 million in 2024 to AED 24 million in 2025, an increase of 62%. Fees for other applications grew from AED 4 million in 2024 to AED 6 million in 2025, while revenues from standardized tests surged from AED 2 million in 2024 to AED 10 million in 2025.

Ministry of Health and Prevention

Revenues dropped significantly, decreasing from AED 399 million in 2024 to AED 115 million in 2025, a decline of 71%. Fees for medical institution and practice licenses fell from AED 303 million in 2024 to AED 63 million in 2025, while fees for other applications decreased from AED 31 million in 2024 to AED 13 million in 2025. This decline is attributed to the transfer of operational activities from the Ministry of Health to the Emirates Drug Establishment.

Ministry of Industry and Advanced Technology

Revenues increased by 6%, rising from AED 64 million in 2024 to AED 68 million in 2025. Fees for authenticating other certificates grew from AED 41 million in 2024 to AED 43 million in 2025, while fees for other applications rose from AED 14 million in 2024 to AED 15 million in 2025.

Ministry of Finance - 112

Revenues increased by 42%, rising from AED 970,000 in 2024 to AED 1 million in 2025. Similarly, building rental fees saw a significant increase, from AED 940,000 in 2024 to AED 1 million in 2025.

Ministry of Economy

Revenues increased by 22%, rising from AED 615 million in 2024 to AED 752 million in 2025. Trademark licensing fees increased from AED 248 million in 2024 to AED 286 million in 2025, while publishing revenues rose from AED 246 million in 2024 to AED 280 million in 2025. Similarly, scrap iron export fees saw a significant increase, from AED 1,000 in 2024 to AED 30 million in 2025. The increase in revenues was driven by collections from Economic Development Authorities for official publication fees, as well as Council resolutions regarding economic registration fees, beneficial owner fees, and fees for managing innovation and industrial property development.

Ministry of Human Resources and Emiratisation

Revenue estimates rose from AED 6.5 billion in the fiscal year 2024 to AED 6.8 billion in 2025, reflecting an increase of AED 250.7 million. This growth is attributed to the implementation of Cabinet Resolution No. 37 of 2022, which amended service fees and administrative fines, positively impacting the number of transactions.

Ministry of Human Resources and Emiratisation

The approved revenue estimate for 2024 was AED 6.5 billion, increasing to AED 6.8 billion in 2025 (a difference of AED 250.7 million). This rise is attributed to anticipated revenue growth following the implementation of Cabinet Resolution No. 37 of 2022, which amended Cabinet Resolution No. 21 of 2020 on service fees and administrative fines. This amendment positively influenced the volume of transactions.

Ministry of Justice

Revenues increased by 41%, rising from AED 226 million in 2024 to AED 319 million in 2025. Judicial fees increased from AED 126 million in 2024 to AED 140 million in 2025, while fines grew from AED 60 million in 2024 to AED 90 million in 2025. This increase is attributed to the issuance of a Cabinet Resolution updating the ministry's service fees.

Ministry of Climate Change and Environment

Revenues declined by 8%, falling from AED 101 million in 2024 to AED 93 million in 2025. Document issuance fees increased from AED 55 million in 2024 to AED 57 million in 2025, while medical treatment fees decreased from AED 33 million in 2024 to AED 32 million in 2025. The overall decline is attributed to the transfer of operational activities from the Ministry of Climate Change and Environment to the Emirates Drug Establishment.

Ministry of Community Development

Revenues decreased slightly by 1%, from AED 882,000 in 2024 to AED 870,000 in 2025. Building rental fees increased from AED 411,000 in 2024 to AED 437,000 in 2025, while fees for licensing private educational institutions dropped from AED 300,000 in 2024 to AED 243,000 in 2025.

Ministry of Finance - 198

Revenues from federal entities managed by the Ministry of Finance (198) include taxes, contributions of the Emirate of Abu Dhabi, contributions of the Emirate of Dubai, contributions from the Presidential Court, the Federal Authority for Identity, Citizenship, Customs, and Port Security, as well as other investment revenues, contributions, and interests.

Revenues of Independent Entities:

Appendix - Table 2.1.3.2: Revenues by Independent Entities for FY2024 and FY2025 - in AED Millions

#	Item	2024	2025
1	Emirates Schools Establishment	44.5	50.5
2	Emirates Health Services	521.1	543.1
3	Securities and Commodities Authority	182.0	248.0
4	Zayed University	35.0	27.0
5	United Arab Emirates University	100.0	100.0
6	Higher Colleges of Technology	48.1	56.4
7	General Authority of Islamic Affairs, Endowments and Zakat	3.8	16.3
8	General Authority of Sports	9.0	9.0
9	Federal Authority for Government Human Resources	0.1	0.1
10	Federal Authority for Nuclear Regulation	314.7	318.0
11	Telecommunications and Digital Government Regulatory Authority	1,024.5	1,095.0
12	Zakat Fund	0.3	-
13	Anwar Gargash Diplomatic Academy	0.6	0.6
14	UAE Media Council	-	37.0
15	Emirates Drug Establishment	-	300.0
	Total	2,283.6	2,801.0

Securities and Commodities Authority

The expected revenues for 2025 are projected to reach AED 248 million. Other application fees are estimated at AED 163 million in 2025, while bank interest income is anticipated to total AED 68 million, driven by increased revenue from the unclaimed funds management project for shareholders.

Emirates Drug Establishment

No revenues were recorded in 2024. However, revenues for 2025 are expected to reach AED 320 million. Fees for medical institution licenses and practice licenses increased from AED 0 in 2024 to AED 252 million in 2025, while medical treatment fees increased from AED 0 in 2024 to AED 26 million in 2025.

Emirates Schools Establishment

Revenues are expected to grow by 13%, increasing from AED 45 million in 2024 to AED 51 million in 2025. Professional registration fees increased from AED 36 million in 2024 to AED 41 million in 2025, while building rental revenue rose from AED 5 million in 2024 to AED 7 million in 2025.

Emirates Health Services

Revenues are expected to increase by 4%, rising from AED 521 million in 2024 to AED 543 million in 2025. Medical treatment fees increased from AED 170 million in 2024 to AED 185 million in 2025, while training course enrollment fees rose from AED 6 million in 2024 to AED 8 million in 2025.

Anwar Gargash Diplomatic Academy

Revenues remained stable at AED 600,000 in both 2024 and 2025. Training course enrollment fees also remained constant at AED 600,000 during the same period.

UAE Media Council

No revenues were recorded in 2024. However, revenues for 2025 are expected to reach AED 37 million. Fees for media activity certificates and permits are projected to increase from AED 0 in 2024 to AED 36 million in 2025. These revenues were previously included under the Ministry of Culture and Youth in 2024.

General Authority of Islamic Affairs, Endowments and Zakat

Revenues remained unchanged, however, they are expected to increase significantly, from AED 4 million in 2024 to AED 16.3 million in 2025. Fees for Hajj contractors' licenses remained at AED 1 million for both 2024 and 2025, while reimbursements of expenditures incurred in previous years also remained constant at AED 1 million during both 2024 and 2025. The increase is attributed to the merger of the Zakat Fund with the General Authority of Islamic Affairs and Endowments, along with the collection of a new fee for those involved in collecting Zakat.

Federal Authority for Government Human Resources

Revenues remained unchanged at AED 70,000 in both 2024 and 2025. Reimbursements of expenditures incurred in previous years also remained constant at AED 30,000 during both 2024 and 2025.

United Arab Emirates University

Revenues for 2025 are expected to reach AED 100 million. This includes diverse revenue streams amounting to AED 75 million in 2025 and reimbursements of expenditures incurred in previous years totaling AED 12 million in 2025.

Higher Colleges of Technology

Revenues for 2025 are projected to reach AED 56 million. Miscellaneous revenue is expected to amount to AED 37 million, while bank interests are anticipated to total AED 27 million in 2025.

Zayed University

Revenues for 2025 are projected to reach AED 27 million. Additionally, expert fees are expected to reach AED 16 million in 2025, while building rental revenues amounting to AED 8 million in the same year.

General Authority of Youth and Sport Welfare

No revenues were recorded in 2024. However, revenues for 2025 are expected to reach AED 9 million. Miscellaneous revenue is expected to amount to AED 9 million in 2025, up from AED 0 in 2024.

Telecommunications and Digital Government Regulatory Authority

Revenues for 2025 are projected to reach AED 1.1 billion. Miscellaneous revenue is expected to amount to AED 1.1 billion in 2025.

Federal Authority for Nuclear Regulation

Revenues for 2025 are projected to reach AED 318 million. Additionally, fees for issuing and renewing nuclear regulatory licenses are projected to reach AED 295 million in 2025, in addition to cash contributions of AED 23 million from the Government of Abu Dhabi in the same year.

Appendix - Expenditures by Ministry Table 2.2.3.1 - in AED Millions

Year	2024 Budget	2025 Budget	+\-
Ministries			
Ministry of Interior			
Operational Expenditures	.	.	
Employee Compensations	6,335	6,335	306
Goods and Services	734	787	65
Interest	.	.	.
Subsidies	.	.	.
Grants	.	.	.
Social Benefits	.	.	.
Other Expenditures	.	.	.
Total Operational Expenditures	**7,057**	**7,312**	**241**
Capital Expenditures			
Fixed Assets, Non-Financial Fixed Assets	252	205	46
Projects (ongoing)	.	.	.
Financial Investments	.	.	.
Total Capital Expenditures	**252**	**205**	**46**
Total Expenditures of the Ministry of Interior	**7,309**	**7,021**	**288**

Year	2024 Budget	2025 Budget	+\-
Ministries			
Ministry of Defense			
Operational Expenditures	.	.	
Employee Compensations	.	.	.
Goods and Services	6,495	6,491	4
Interest	.	.	.
Subsidies	.	.	.
Grants	.	.	.
Social Benefits	.	.	.
Other Expenditures	.	.	.
Total Operational Expenditures	**6,495**	**6,491**	**4**
Capital Expenditures			
Fixed Assets, Non-Financial Fixed Assets	.	.	.
Projects (ongoing)	.	.	.
Financial Investments	.	.	.
Total Capital Expenditures	**.**	**.**	**.**
Total Expenditures of the Ministry of Defense	**6,495**	**6,491**	**4**

Year	2024 Budget	2025 Budget	+\-
Ministries			
Ministry of Community Development			
Operational Expenditures	.	.	
Employee Compensations	234	241	7
Goods and Services	61	62	1
Interest	.	.	.
Subsidies	2.921	2.921	.
Grants	.	.	.
Social Benefits	.	.	.
Other Expenditures	0.04	0.05	0.01
Total Operational Expenditures	**3,217**	**3,225**	**8**
Capital Expenditures			
Fixed Assets, Non-Financial Fixed Assets	2.8	2.3	0.5
Projects (ongoing)	33.5	27.5	6.0
Financial Investments	.	.	.
Total Capital Expenditures	**36.3**	**29.7**	**6.6**
Total Expenditures of the Ministry of Community Development	**3,253**	**3,255**	**2**

Appendix - Expenditures by Entity Table 2.2.3.2

Year	2024 Budget	2025 Budget	+\-
Emirates Schools Establishment			
Operational Expenditures			
Employee Compensations	4,444	4,434	10
Goods and Services	686	685	1.5
Interest	.	.	.
Subsidies	.	.	.
Grants	.	.	.
Social Benefits	.	.	.
Other Expenditures	0.5	0.5	.
Total Operational Expenditures	**5,132**	**5,120**	**11.8**
Capital Expenditures			
Fixed Assets, Non-Financial Fixed Assets	8.0	19.5	11.6
Projects (ongoing)	.	.	.
Financial Investments	.	.	.
Total Capital Expenditures	**7.9**	**19.5**	**11.6**
Total Expenditures of Emirates Schools Establishment	**5,140**	**5,139**	**0.2**

Year	2024 Budget	2025 Budget	+\-
Emirates Health Services			
Operational Expenditures			
Employee Compensations	2,458	2,604	1,450
Goods and Services	1,759	2,041	281
Interest	.		.
Subsidies	.		.
Grants	.		.
Social Benefits	.		.
Other Expenditures	0.77	0.77	.
Total Operational Expenditures	**4,217**	**4,645**	**427**
Capital Expenditures	.		
Fixed Assets, Non-Financial Fixed Assets	272	302	29
Projects (ongoing)	.		.
Financial Investments	.		.
Total Capital Expenditures	**272**	**302**	**29**
Total Expenditures of Emirates Health Services	**4,490**	**4,947**	**457**

Year	2024 Budget	2025 Budget	+\-
Federal Authority for Identity, Citizenship, Customs, and Port Security			
Operational Expenditures			
Employee Compensations	2,827	2,975	147
Goods and Services	765	868	102
Interest	-	.	.
Subsidies	-	-	.
Grants	-	-	.
Social Benefits	-	-	.
Other Expenditures	183	223	40
Total Operational Expenditures	**3,593**	**3,834**	**250**
Capital Expenditures			
Fixed Assets, Non-Financial Fixed Assets	84.4	190	105
Projects (ongoing)	-	-	-
Financial Investments	-	-	-
Total Capital Expenditures	**84.4**	**190**	**105**
Total of Federal Authority for Identity, Citizenship, Customs, and Port Security	**3,677**	**4,033**	**355**

Year	2024 Budget	2025 Budget	+\-
United Arab Emirates University			
Operational Expenditures			
Employee Compensations	878	1,019	140
Goods and Services	476	554	77
Interest	.	.	.
Subsidies	.	.	.
Grants	.	.	.
Social Benefits	.	.	.
Other Expenditures	5.4	5.4	.
Total Operational Expenditures	**1,355**	**1,573**	**218**
Capital Expenditures			
Fixed Assets, Non-Financial Fixed Assets	68	73	5
Projects (ongoing)	.	.	.
Financial Investments	.	.	.
Total Capital Expenditures	**68**	**73**	**5**
Total Expenditures of United Arab Emirates University	**1,424**	**1,647**	**222**

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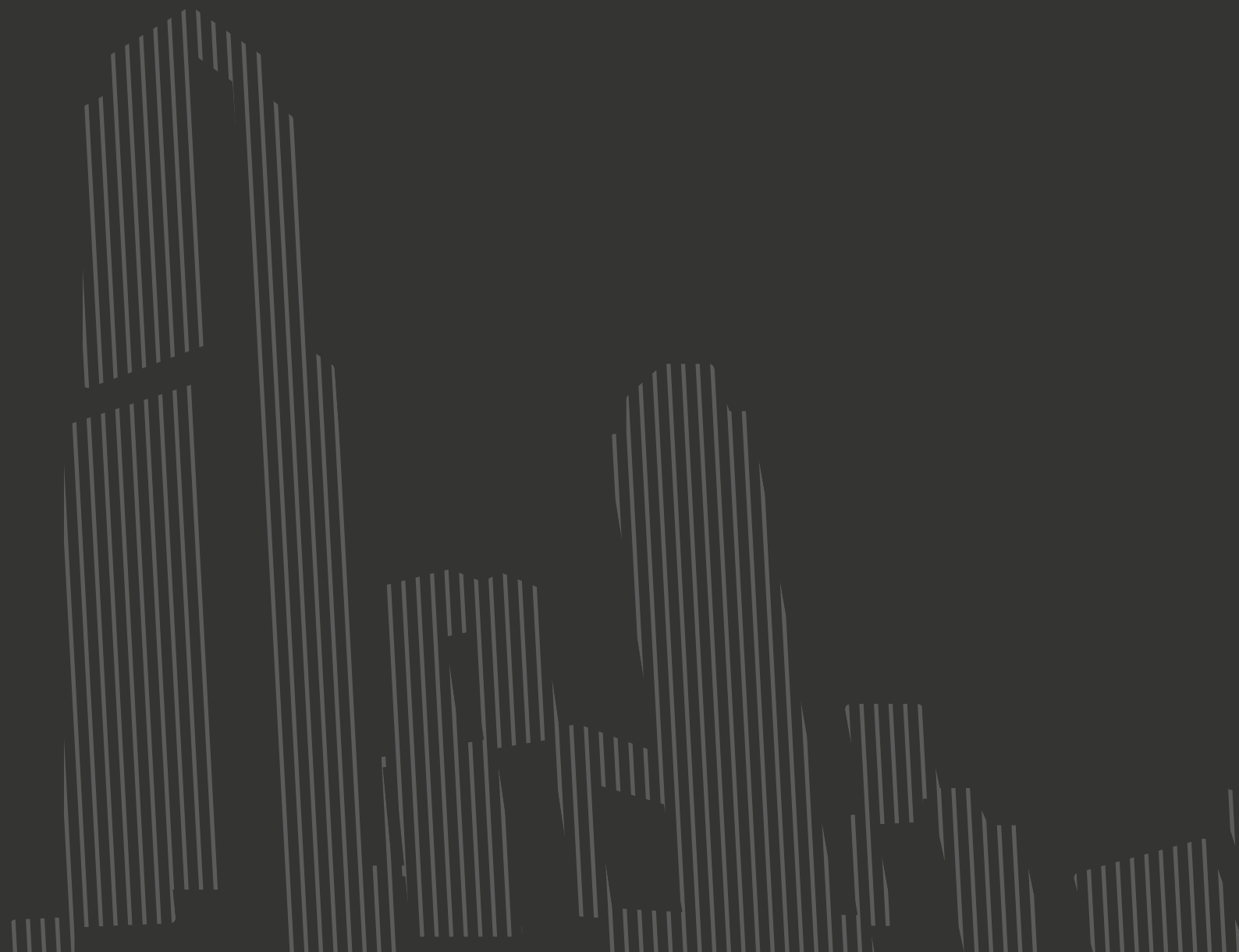
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